

# U.S. ARMY QUARTERMASTER NONCOMMISSIONED OFFICER NEWSLETTER

## 1<sup>st</sup> QTR FY26



CSM TONYA SIMS  
16th Quartermaster Regimental  
Command Sergeant Major

### Tomorrow's Win: Refining the Quartermaster Culture of Accountability

Every quarter, Soldiers transition through the Quartermaster School, each on a different path in their professional journey. Some—like Advanced Individual Training (AIT) Soldiers—are entering the operational force for the first time. Others, such as those attending the Senior Leader Course (SLC), Advanced Leader Course (ALC), or Warrant Officer Courses, arrive from operational units, refine their skills in the institutional domain, and then return to their formations. For some National Guard and Reserve Soldiers, this means returning to their home stations and balancing dual roles.

Regardless of their path, the 1,174 graduates don't leave here with training alone. They carry with them a culture—shaped by what they saw, what was reinforced, and how accountability was lived, not just taught.

That transition—whether it's the first time entering a unit or returning to one—becomes the point where accountability is either sustained or diminished. The work done here does not end at graduation; it follows the Soldier.

### The Battalion Lens: Proximity and Perspective

As a Battalion Command Sergeant Major, accountability was immediate and personal. The framework I created at that level—the drop zone image—wasn't about terrain or training. It symbolized people navigating readiness: Soldiers and families on different paths, facing obstacles, fatigue, distractions, and growth.

That model helped frame accountability as inherently relational. Leadership at that level required proximity—knowing the formation, understanding the human terrain, and recognizing that readiness is sustained when people are seen, trusted, and guided forward.

It answered a key battalion-level question: *How do we keep Soldiers moving toward readiness without losing them along the way?*



On behalf of the 60th Commandant, COL Agness, 17th Regimental Chief Warrant Officer, CW5 Jackson and myself

Greetings Backbone!!

#### Topic 1

- Tomorrow's Win
- 2025 Rigger Rodeo
- Energy as Endurance
- Drill, Discipline, and Devotion
- Fueling the Fight
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- MG Mary E. Clarke Instructor/Educator of the Year

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Guardians of Tradition, Leaders of Today, Visionaries for Tomorrow

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- Message from the Department SGMs
- Message from the QMS Enlisted Proponent Office

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- Association of Quartermasters
- Additional Resources and References

#### FY26 Upcoming Events

- QM Backbone State of the Corps- 21-22 Jan
- QM Connect- 17 Feb
- 50<sup>th</sup> Joint Culinary Training Exercise- 24 Feb – 7 Mar

## The Brigade Lens: Alignment, Trust, and Being Seen

At the brigade level, the lens widened and accountability had to scale. Leadership could no longer rely on proximity alone. It required alignment through layers, trust through consistency, and systems strong enough to carry weight without collapsing onto Soldiers.

I served as the bedrock—the foundation that stabilized the framework. From that base, accountability moved upward through deliberate layers of leadership, each one absorbing responsibility, reinforcing standards, and protecting the layer above it from unnecessary friction. Above the bedrock were the Command Sergeants Major and Sergeant Major, translating intent into consistency across formations. First Sergeants operationalized accountability at the company level, ensuring discipline, standards, and care were present daily. Platoon Sergeants and Staff Sergeants carried the tactical weight—coaching, correcting, and developing teams where leadership meets reality. Sergeants executed leadership at the point of friction, setting the daily tone for their Soldiers.

At the top of the framework were the Soldiers.

As this model took shape, the brigade-level question became clear:

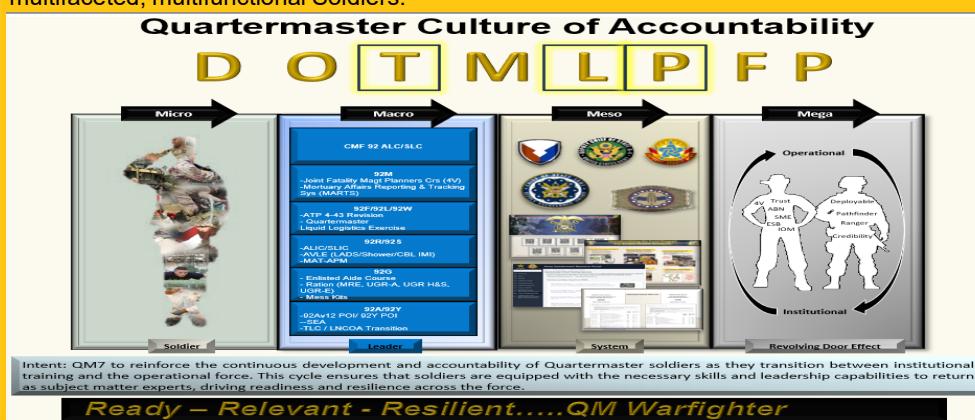
Do Soldiers feel seen? Like healthy soil beneath green grass, leaders and systems did the unseen work—absorbing pressure, correcting misalignment, and reinforcing standards—so Soldiers could stand on solid, green ground.



## The Regimental Lens: Continuity Through Transition

As Regimental Command Sergeant Major, the lens expanded once more—this time encompassing the institution and the profession. The framework developed at this level—the Quartermaster Culture of Accountability—was designed to ensure accountability endures beyond individuals, units, and assignments.

Built early in my tenure and executed for over 22 months, the original framework aligned Soldiers, Leaders, and Systems through DOTMLPF-P. It provided structure and continuity, reinforcing accountability across institutional and operational domains while cultivating multifaceted, multifunctional Soldiers.



Heading into FY26, I took time to reassess that lens. The environment continues to evolve—and so must our understanding of accountability. The refined Quartermaster Culture of Accountability builds upon the same foundation but expands the view: linking accountability across the Soldier, the Leader, the System, and the Environment.

This refinement doesn't replace what was built. It sharpens it. It acknowledges that accountability must survive transition, rotation, and complexity.

It answers a regimental-level question: **How does accountability move with the Soldier and remain intact as conditions change?**

## QUARTERMASTER CULTURE OF ACCOUNTABILITY



## READY – RELEVANT – RESILIENT....QUARTERMASTER WARFIGHTER!!

### The Question for Leaders

Each framework is distinct, because each seat demands a different lens. Yet all are tied together by a common truth: **Leadership demands reassessment**. For me, that reassessment is anchored in disciplined readiness reporting under Army Regulation 220-1 – ensuring accountability is not based on perception, but conditions, trends, and measured outcomes.

This leads to a question for leaders—especially Sergeants Major preparing to assume new assignments, and those currently serving in formation:

### What lens are you bringing into your next seat?

Are you still operating from a framework that made sense at your last level, in your previous formation, or under different conditions? Or have you taken time to reassess whether that framework still reflects the responsibilities of the seat you now occupy?

The Soldiers leaving Fort Lee this quarter will arrive in formations carrying the culture they experienced here. Accountability moves with them. What they encounter next will either reinforce that culture—or erode it.

### "Supporting Victory!"

TONYA SIMS

CSM, USA

16<sup>th</sup> Quartermaster School Command Sergeant Major





# 2025 Rigger Rodeo Showcases Excellence in Airborne Sustainment

By SFC Ryan Cisneros



Parachute riggers from **XVIII Airborne Corps** and supporting units gathered 20–24 October at Fort Bragg, NC. They assembled for the annual **Rigger Rodeo**, a multi-day competition that tests the technical expertise, discipline, and combat readiness defining the Army's parachute rigger profession. Hosted by the **82nd Airborne Division Sustainment Brigade**, this year's event set rigorous performance standards and fueled intense rivalry as teams vied for top honors.

The Rigger Rodeo—known by many as the **Best Rigger Competition**—remains one of the most comprehensive assessments of rigger proficiency. Competitors were evaluated on core MOS-specific tasks, including:

- *Precision parachute packing (main and reserve)*
- *Sewing and canopy repair*
- *Suspension-line maintenance and troubleshooting*
- *Airdrop rigging and inspection*
- *Technical knowledge testing*
- *Physical and time-based challenges*



These events mirror real-world conditions riggers face. They reinforce the Quartermaster Corps' commitment to safe, reliable airborne sustainment for joint forces.



**At the end of a demanding week, Delta Company, 189th DSSB, was recognized as the Rodeo champions, followed by The 75th Ranger Regiment, Echo Company, 189th DSSB, and 647th Quartermaster Company.**

Each team's performance strengthened the airborne sustainment enterprise and highlighted the shared commitment of riggers across the force to uphold the standard: **"I will be sure always."**



The event concluded with the traditional **Rigger Ball** on 24 October, recognizing competitors' achievements and honoring the heritage of the U.S. Army parachute rigger. The 2025 ceremony also commemorated the **75th Anniversary of the Parachute Rigger MOS**, connecting today's Soldiers with the lineage of riggers who have supported airborne operations from World War II to the present day. The 2025 Rigger Rodeo reaffirmed the essential role parachute riggers play across the operational force. Their technical expertise, precision, and discipline remain vital to the success of the Army's airborne and airdrop missions.

Units across Fort Bragg continue to raise the bar each year—and the performance of all participating teams reflects the strength of the Quartermaster Corps and the NCOs who lead it.



## 2025 Rigger Rodeo and Ball

<https://www.facebook.com/share/v/17jmrHrd1/?mibextid=wwXlfr>



# Energy as Endurance: What Cold-Weather Operations Reveal About Sustainment

By CSM Tonya Sims



The Army's modernization dialogue has long centered on lethality, mobility, and protection. As highlighted in COL Agness' recent podcast, ["Beans, Bullets, and Batteries"](#), the next decisive requirement is energy—not as an abstract concept, but as a real-time determinant of soldier endurance, platform performance, and operational reach across the modern battlespace.

If beans sustain and bullets enable, energy now determines if either can be used when and where needed for success.

Cold weather brings this reality into sharp focus, serving as a practical lens through which the Army's evolving energy requirements become even more evident.

## The Cold-Weather Burden

On a recent 20-degree morning at Fort Pickett, I joined the Commandant. Such conditions remind us that units like the 10th Mountain Division and 11th Airborne Division routinely operate where temperature is a tactical, not administrative, concern.

Cold-weather layering systems are vital but add weight, restrict mobility, and accelerate fatigue. This trade-off was long seen as unavoidable, placing the burden on the soldier.

At this intersection of cold weather and traditional burdens, energy emerges as the critical new factor that must be addressed.

## The Shift From Bulk to Battery

Instead of multiple insulating layers, I relied on a battery-powered cold-weather capability as simple as heated undergarments. Before leaving the house, I charged the battery pack, connected it to the internal heating elements, and stepped outside without the bulk of a heavy cold-weather shell.

What mattered in that moment was not weight, but stored energy.

Heated undergarments themselves are not a Quartermaster-driven capability. However, once such systems become integral to how Soldiers endure, move, and operate in cold environments, their energy requirements become a sustainment consideration by default.

This small example illustrates a broader modernization challenge. As COL Agness emphasized, the Army must evolve from a sustainment model defined primarily by fuel and resupply to one increasingly shaped by energy availability, storage, interoperability, and endurance. From individual Soldiers to expeditionary formations, energy is becoming a performance variable with direct operational consequences.

At the enterprise level, energy planning shapes operational reach and sustainment timelines. At the **Soldier level**, it determines whether formations can move faster, stay longer, and fight with less physical and cognitive degradation. The difference between these perspectives lies in scale, not in consequences.

Energy can no longer be viewed merely as an enabler. Increasingly, it is either a constraint or a decisive advantage, depending on how deliberately it is planned and managed.

## Cold Weather Exposes the Energy Gap

Cold weather does not create the energy problem—it reveals it.

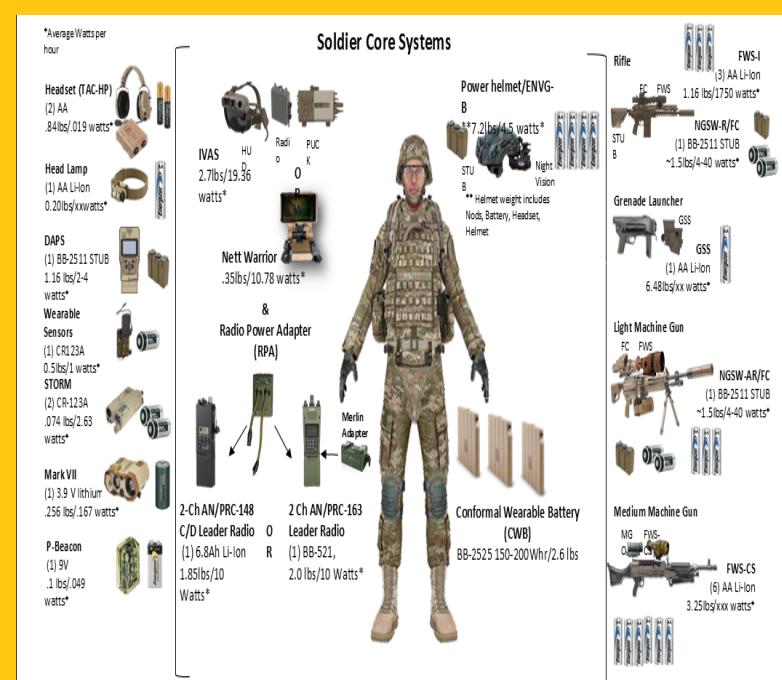
Extreme temperatures accelerate energy consumption. Batteries drain faster. Platforms demand more power. Communications equipment requires higher output. Added insulation increases weight. Increased weight drives fatigue. Fatigue slows tempo. Reduced tempo degrades survivability and mission success.

Today, small-unit endurance in cold environments is often determined by:

- How long batteries last
- How many spares can a Soldier carry
- How quickly units can recharge or replace them
- The trade-offs between insulation, equipment, and power sources

This has moved beyond logistics. It is an operational concern with real consequences.

The future battlefield—distributed, contested, and energy-dependent—will only magnify these demands.





# Energy as Endurance: What Cold-Weather Operations Reveal About Sustainment

By CSM Tonya Sims



## Energy Dominance Begins at the Soldier Level

A battery-powered cold-weather capability as simple as heated undergarments demonstrates a broader truth: when properly managed, energy reduces burden; when ignored, it compounds it.

As the Army fields more:

- Hybrid vehicles
- Battery-powered Soldier systems
- Unmanned aerial systems
- Sensors
- Digital command nodes
- Microgrid capabilities



The requirement for energy literacy grows accordingly.

While not every energy-dependent system originates within the sustainment community, the cumulative energy demand they generate must be understood, planned for, and sustained.

Energy literacy is not solely a Quartermaster responsibility, but energy sustainment has increasingly become one. Observing senior-level engagements, particularly under the stewardship of Colonel Kevin Agness fortifies that this responsibility must be approached with discipline and restraint. His insistence on understanding consumption, capacity, and operational impact before committing resources reflects the type of leadership required to sustain formations—not just enable them.

## The Quartermaster Corps' Role

The Quartermaster Corps has adapted through every transformation. The shift to battery/energy-enabled operations is another evolution driven by necessity.

As energy-dependent capabilities proliferate, the Corps has assumed responsibility for managing the sustainment implications.

In cold-weather environments, the central question should no longer be, "Do we have enough layers?"

But instead:

- Do we have enough stored energy?
- How long will it last?
- How do we reduce weight without sacrificing capability?
- How do we sustain Soldier endurance without increasing load?



This is not a matter of comfort. It is a matter of capability.

## Conclusion: The Path Ahead

Energy—particularly at the individual Soldier level—is increasingly shaping how the Army approaches cold-weather operations.

Battery-powered undergarments, when deliberately planned and accounted for, can offer a practical way to preserve warmth, reduce bulk, and sustain mobility in extreme environments.

As ATP 3-90.96 makes clear, extreme cold accelerates fatigue, degrades endurance, and compounds sustainment challenges when not anticipated. Small, individually managed energy demands—such as battery-powered cold-weather capabilities—can aggregate into operational risk if they are not deliberately considered during planning.



As formations prepare for large-scale combat operations in dispersed and resource-constrained environments, visibility at the Soldier level remains essential. The battlefield of the future will not pause to allow adaptation.



## Energy readiness is warfighting readiness

Right click and open to listen to the Army Doctrine Audiobook: ATP 3-90.96, Arctic and Extreme Cold Weather Operations.  
<https://rdl.train.army.mil/catalog-ws/view/ATP-3-90-96-Audiobook/index.html>



## Drill, Discipline and Devotion: The Lee Sisters' Legacy



From the beginning, their paths were linked. Before titles or uniforms, two sisters started their journey side by side—growing up, learning from each other, and shaping values that would guide them into adulthood.

For Drill Sergeant Jeanetta S. Lee (92G), joining the Army was a deliberate step to build future and support her family. She saw service as a path for personal growth and a chance to inspire others. Although not her initial plan, her passion for being a Soldier grew over time.

Her passion was fueled by her sister, Drill Sergeant Trenetta T. Lee (25B). Seeing Trenetta progress—especially at Drill Sergeant Academy—became a defining moment for Jeanetta. It inspired her to volunteer for Drill Sergeant duty. More than following in her sister's footsteps, Jeanetta wanted to empower others. Her story shows that determination, purpose, and commitment make goals achievable.

Jeanetta's ambitions span personal and professional growth. She aims to finish her bachelor's in Information Technology, earn Lean Six Sigma certification, become a Warrant Officer, and launch a photography business. Her leadership philosophy is rooted in servant leadership—putting others first, setting the example, and sharing knowledge. In the Army, her goal is to grow as a leader while uplifting others.



Trenetta's journey began when she enlisted in the Army at 19 to improve her circumstances and serve her country. Inspired by her mother's perseverance, she was determined to build a better future. Leaving Hampton, Virginia, was her first step toward that vision.

Throughout her career, Trenetta focused on inspiring family, friends, and fellow Soldiers to be part of something greater. She credits the Army with pushing individuals beyond limits and building resilience—growth that might not occur elsewhere. These experiences led her to volunteer as a Drill Sergeant.



DS Jeannetta Lee

She did so for those who, as she once was, felt unsure and overwhelmed but eager to learn. Her mission is to shape the world's finest Soldiers and warfighters. For Trenetta, being a Drill Sergeant is more than a job—it is a solemn commitment demanding discipline, dedication, and unwavering effort. She takes pride in serving in the Army, belonging to the Noncommissioned Officer Corps, and wearing the Drill Sergeant hat.

Together, the Lee sisters' stories show a shared foundation of family, perseverance, education, and service. From childhood to roles as Drill Sergeants, their journeys highlight the power of example and inspiration in achieving personal success and shaping the next generation of Soldiers.



DS Jeannetta Lee

DS Trenetta Lee



DS Jeannetta Lee

DS Trenetta Lee

Drill Sergeant qualifications are outlined in AR 614-200, Ch. 8-20 to 8-31.

Soldiers are screened and nominated for Drill Sergeant duty by their Career Branch. Soldiers should contact their Career Manager/ Branch to communicate interest in Drill Sergeant duty.

Right click to visit: [https://www.hrc.army.mil/content/QM%20Branch%20\(Active%20Component\)%20Contact%20Information](https://www.hrc.army.mil/content/QM%20Branch%20(Active%20Component)%20Contact%20Information)



# Fueling the Fight: Lessons from Aviation Sustainment at the National Training Center

By 1SG Leonides Magallonmata

Echo Company, 1-227 Attack Battalion, 1<sup>st</sup> Air Cavalry Brigade, 1<sup>st</sup> Cavalry Division



As a career maintainer, 91B Light-Wheeled Vehicle Mechanic, I spent much of my career working alongside Distribution Platoons, often jokingly blaming them for keeping maintenance Soldiers busy. Like many, I underestimated the complexity of their mission. From driving trucks to delivering and recovering ammunition and conducting fueling operations, I assumed these tasks were straightforward. I could drive a truck, fuel vehicles, and had helped sort ammunition before.

However, during my first nine months as the First Sergeant of Echo Company in an Attack Battalion comprised of an AH-64 Apache fleet, I quickly realized the depth of my ignorance. I learned that being a lifelong learner is not a matter of opinion, but a necessity, especially as a First Sergeant. That lesson became unmistakably clear during my battalion's Combat Training Center (CTC) rotation at the National Training Center (NTC).

For months, I heard discussions surrounding the Army's Transformation in Contact (TiC) 2.0 initiative. In June, we were notified that our Forward Support Company (FSC) would support the 2nd Brigade Combat Team, 1<sup>st</sup> Cavalry Division, during NTC Rotation 26-02 in November. With limited time to train, and both my company commander and I being new to Army Aviation, we quickly learned that aviation sustainment is an entirely different challenge. As the rotation approached, the importance of integrating all sustainment warfighting functions became increasingly evident in a contested, high-tempo environment.

Prior to the rotation, we conducted one final gunnery at home station. During this event, we focused on cover and concealment of fuel assets and, most critically, the execution of hot refueling as part of aviation rearm and refuel operations. This task, while mission essential, is relatively new to the formation and inherently high-risk, requiring precise coordination while aircraft blades remain in motion. With much of the Distribution Platoon still relatively new, leaders had to balance training on this complex capability while simultaneously developing Soldiers to build confidence, proficiency, and safe execution.

Training followed a deliberate crawl-walk-run methodology. The team began with dry iterations to validate procedures, communication, and safety, then progressed to warm-fueling operations, and ultimately conducted full hot refuel and rearm iterations. At peak proficiency, the team achieved a best time of about 21 minutes to hot refuel two aircraft while simultaneously coordinating rearm operations in close synchronization with 15Y and 15P Soldiers. This progressive approach proved critical, as it directly translated into our ability to execute under pressure at NTC, where timelines were compressed, assets were dispersed, and sustainment operations were conducted in a contested environment.

As an aviation organization, we quickly learned that traditional sustainment methods do not fully translate to aviation operations. Fueling timelines, aviation-grade fuel requirements, accountability procedures, and a 24-hour operational battle rhythm created friction when sustainment elements lacked aviation-specific familiarity. These challenges were not the result of poor effort, but rather the absence of shared understanding and habitual relationships. Compounded by limited sleep, constant mission changes, and the overall stress of operating at NTC, these frictions yielded valuable lessons. Chief among them was the realization that assumptions we consider second nature are often not. Leader engagement, along with deliberate pre-combat checks and inspections (PCCs and PCIs), proved more critical than ever.



Synchronized fuel operations quickly emerged as a decisive factor. Delays in refueling aircraft, improper placement of fuelers, and lapses in aviation fuel documentation had immediate operational impacts. At NTC, sustainment success was measured not by the volume of fuel delivered, but by how rapidly aircraft could be turned, refueled, and returned to the fight. During our final mission, Echo Company's Forward Support Company successfully executed the aviation forward arming and refueling area (AFAR) concept, refueling seven AH-64 Apaches and one UH-60 Black Hawk in just over an hour using a single fueler after a second fueler became immobilized in the sand. This underscored the importance of adaptability and innovation capabilities that must be deliberately trained, not assumed.

Forward arming and refueling areas proved mission essential. Protecting these sites, dispersing sustainment assets, and embedding sustainment Soldiers alongside aviation units significantly increased survivability and responsiveness.





# Fueling the Fight: Lessons from Aviation Sustainment at the National Training Center

By 1SG Leonides Magallonmata

Echo Company, 1-227 Attack Battalion, 1<sup>st</sup> Air Cavalry Brigade, 1<sup>st</sup> Cavalry Division



From a leadership perspective, this rotation reinforced the critical role of the Noncommissioned Officer Corps in driving adaptability across the formation. Army transformation is not a distant objective; it is a present reality. As sustainment professionals, we must remain lifelong learners, willing to challenge assumptions, refine our processes, and lead change at echelon. Failure to adapt risks anchoring our formations to outdated methods that no longer meet the demands of modern warfare. NTC 26-02 made it clear that the future fight will reward disciplined, flexible, and forward-thinking leaders prepared to sustain combat power under pressure.





# Forged by the Trail: The Journey of Today's Drill Sergeants and the Leaders Who Train Them

By CSM Ryan Sims



The campaign hat is more than a symbol; it is a promise. A promise to transform civilians into Soldiers, to uphold the legacy of those who served before, and to shape the future of the U.S. Army one formation at a time. For many Drill Sergeants, "the trail" becomes the most defining chapter of their careers. For a select few, that chapter inspires an even greater calling: becoming a Drill Sergeant Leader (DSL) at the United States Army Drill Sergeant Academy, responsible for training the trainers.

This is the story of four Drill Sergeants; their challenges, their growth, their impact, and the deeper purpose that continues to drive them.

## SSG Natasha Ridgeway: Discovering Strength in the Hardest Moments

SSG Ridgeway did not arrive on the trail with certainty, in fact she arrived with doubts. DA-selected and facing personal challenges, she questioned whether she would make it. But the team around her changed everything. Day by day, the mission reshaped her into a leader defined by adaptability, communication, and relentless example-setting.

She discovered that the trail demands excellence but rewards growth. That being a good battle buddy is just as important as being a tough trainer. And that every Soldier she molded reinforced her love for the job.

Wanting to step out of her comfort zone once again, she set her sights on becoming a Drill Sergeant Leader.

"I enjoy teaching, mentoring, and leading by example," she said. "The Academy's emphasis on teamwork and presence motivates me."

For her, becoming a DSL is both professional and personal; a chance to train the Drill Sergeants who will shape America's future force, while also being closer to family and able to fully commit to the mission with reliable on-post childcare.

Her goal is clear: develop confident, competent, and disciplined Drill Sergeants who understand not just what they teach, but why it matters. She intends to create a culture of teamwork, accountability, and professionalism before those Drill Sergeants ever meet their first Soldier.

## SSG David Duvall: A Dream Fulfilled, A Legacy to Build

For SSG David Duvall, being a Drill Sergeant was never a task, it was a dream. Wearing the hat allowed him to mentor Soldiers, push them beyond their limits, and witness their transformation. Every long day on the trail strengthened his passion for service and reaffirmed the importance of disciplined leadership.

Now he wants to take his calling further by becoming a Drill Sergeant Leader.

He sees the Academy as an opportunity to shape not only the next generation of Drill Sergeants, but also the NCO corps itself.

"I see this as a chance to make a lasting impact on the NCOs I train and on my own personal growth," he said. For him, giving back is personal. It honors the legacy of those who came before, including his grandfather, and ensures that future Soldiers uphold the Army Values every single day.





## Forged by the Trail: The Journey of Today's Drill Sergeants and the Leaders Who Train Them

By CSM Ryan Sims



### SFC Kandice Andrade: A Thousand Transformations, One Mission



Over the past two years, DS Andrade has shaped more than 3,000 Soldiers with each one entering her formation as a civilian and leaving as a disciplined member of the United States Army. Wearing the hat, she says, has been “one of the most humbling and rewarding experiences of my career.”

Every early morning, every challenge, every long day reminded her why she chose to serve.

Now headed to Fort Hood, she plans to bring that same intensity, discipline, and passion to her next mission. Her focus is clear: continue strengthening the Army’s logistics community, mentor young NCOs, and ensure that the lessons learned on the trail continue to influence Soldiers long after her hat is hung up.

### SFC Jonathan Rogers: Embracing the Challenge and Owning the Contract



In 1st Platoon “Reapers,” the standard was simple: sign the contract, and live up to it.

When his Soldiers doubted themselves, DS Rogers reminded them: “You signed that contract.” It wasn’t a warning; it was a challenge; a challenge they rose to every time.

He pushed them to get “comfortable with being uncomfortable,” and in doing so he watched them conquer obstacles most Soldiers would mentally check out of before even trying. Watching their growth made every grueling moment worth it.

As he prepares for his next assignment in Hawaii, DS Rogers plans to carry forward the two traits that served him best on the trail: time management and humility. Above all, he aims to be the leader Soldiers can rely on in both the small moments and the decisive ones.

### A Legacy That Outlives the Hat

Drill Sergeants change lives, thousands of them. But Drill Sergeant Leaders change the leaders who change lives. SSG Ridgeway and SSG Duvall are stepping into a role that will echo across the force for years to come. SFC Andrade and SFC Rogers leave behind formations of Soldiers who will carry their lessons into every ruck march, field mission, and leadership role they earn.

Their journeys prove that the trail is more than a duty assignment.

It is a forge.

A transformation.

A legacy.

And for those bold enough to answer the call, it becomes the proudest chapter of their Army story.

*Drill Sergeant qualifications are outlined in AR 614-200, Ch. 8-20 to 8-31.*

*Soldiers are screened and nominated for Drill Sergeant duty by their Career Branch. Soldiers should contact their Career Manager/ Branch to communicate interest in Drill Sergeant duty.*

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## MG Mary E. Clarke Instructor/Educator of the Year: Excellence Recognized Responsibility Assigned



The Major General (MG) Mary E. Clarke Instructor/Educator of the Year (IOY) Competition, held from 17–21 November 2025, is a deliberate and rigorous assessment of instructional excellence across the Quartermaster School. Designed to evaluate instructors beyond technical skill alone, the competition reinforces the standards, discipline, and accountability necessary to develop combat-ready Noncommissioned Officers.

**Deliberate Assessment Across Domains:** Competitors were evaluated through a series of events, including an essay competition, the Army Fitness Test (AFT), classroom instruction assessments, written examinations, General Military Knowledge boards, and a ruck march. These events collectively assessed endurance, knowledge, instructional credibility, and leadership under pressure.

**Essay Competition:** Competitors articulated how accountability at the Soldier, Leader, System, and Environment levels contributes to building combat-ready formations.

**1st Place:** SFC James Lucas    **2nd Place:** Mr. Derrick Lee    **3rd Place (Tie):** Mr. James Vardy and SSG Tyrell Wallace

**Physical Readiness:** Remained a non-negotiable standard.

**Ruck March Winner:** SSG Jeremiah Johnson

**Instructional Effectiveness:** Assessed through direct classroom evaluations.

### • **Top Performer:** SFC Malik Downing

## **Professional Mastery:** Demonstrated through cumulative performance.

- **Combined Exam and Essay Winner:** SFC James Lucas

**General Military Knowledge Board:** Recognized excellence in both military and civilian categories.

**Civilian Category:** Mr. Derrick Lee      **Military Category:** SFC James Lucas

These results reflect disciplined preparation and unwavering commitment to standards.

**Recognition with Intent:** Following a rigorous, multi-domain evaluation, Mr. Lee, an instructor with the Petroleum, Water, and Energy Department (PWED), and SFC Lucas, an instructor with the Joint Mortuary Affairs Department (JMAD), were named the 2026 MG Mary E. Clarke Educator and Instructor of the Year.

As the MG Mary E. Clarke Instructor of the Year, SFC Lucas will serve at Quartermaster School Headquarters as a QMS-wide Instructor Ambassador. This role ensures that excellence demonstrated during the competition directly contributes to strengthening the instructional ecosystem.

In this capacity, the IOY will:

- Support instructor onboarding and peer mentorship
- Contribute to the Program of Instruction (POI) content development and refinement
- Participate in enterprise-level reviews
- Facilitate Quartermaster School-wide Leader Professional Development sessions
- Engage operational leaders to reinforce the relevance and application of POI

This responsibility aligns with the Strengthening the Backbone Quartermaster Corps Execution Plan (FY26 Focus Area Alignment) and supports the Quartermaster School FY26 Strategic Plan, reinforcing instructional excellence as a shared institutional obligation.



**From Recognition to Stewardship:** The MG Mary E. Clarke Instructor/Educator of the Year Competition is not solely about identifying top performers—it is about entrusting exceptional instructors with greater responsibility. Recognition carries expectation. Excellence demands obligation.

By elevating the Instructor of the Year as an ambassador for instructional standards, the Quartermaster School promotes a culture where discipline is maintained, accountability is visible, and excellence is institutionalized across the institutional ecosystem.





### Modernized Training Delivers Measurable Gains: SPC Lanzo Strengthens Sustainment at 32nd AAMDC

By SGM Andrew L. Smith, 32nd AAMDC G4 SGM

Specialist Melissa Lanzo-Arroyo, a native of Puerto Rico, joined the 32nd Army Air and Missile Defense Command G4 property book office as a 92Y Unit Supply Specialist, immediately applying modernized Advanced Individual Training into measurable sustainment gains that support the command's mission. SPC Lanzo provides sustainment support to five Air Defense Artillery Brigades, four of which are dislocated, and to multiple global air and missile defense efforts, ensuring units remain equipped, accountable, and ready. Her efforts align with Army-wide sustainment strategies by enhancing logistical efficiency and equipment readiness, thereby supporting the Army's objective of maintaining a prepared, responsive force to meet strategic global demands.

Air and Missile Defense sustainment has historically faced unique challenges, including complex parts provisioning, dispersed formations, high-demand readiness cycles, and supply processes that struggled to keep pace with the operational tempo. Those shortfalls have at times reduced system availability and slowed the fielding of critical components when and where they were needed most. Recognizing these gaps, the Army modernized AIT at Fort Lee to better prepare 92Y Soldiers for the realities of operational sustainment.

Fort Lee's updated AIT curriculum emphasizes hands-on property book management, automated supply systems, rapid requisition procedures, and real-world problem solving that mirror operational sustainment tasks. This training enables Soldiers to arrive at their units equipped with practical skills and the confidence to quickly address and solve supply challenges in distributed AMD environments. SPC Lanzo's performance at the 32nd AAMDC demonstrates the tangible benefits of these curriculum updates.

In her first 90 days, SPC Lanzo processed 1,200+ requisitions, helped account for \$18 million in property and repair parts, and cut property book processing time by 25 percent. These actions led to the rapid replacement of critical components and a 15 percent rise in system availability for supported units—directly boosting operational readiness.

From my perspective as the G4 Sergeant Major, SPC Lanzo's early performance also highlights the effectiveness of modernized initial training. When training is executed properly in the institutional domain, it translates directly into measurable results in the operational force - improved accountability, faster fielding of equipment, and enhanced readiness across formations. Her performance reflects that return on investment.

“Supporting five brigades is no small task,” added LTC Daniel Azzone, Assistant Chief of Staff, G4. “It requires precision, discipline, and a commitment to excellence. SPC Lanzo embodies those qualities, and her contributions strengthen the sustainment foundation that enables our air and missile defense forces to fight and win.”

Reflecting on her own journey, SPC Lanzo shared: *“My favorite part of AIT was the hands-on property book training. It gave me the confidence to step onto a Division Staff and immediately contribute. What surprised me most was realizing just how much sustainment impacts warfighting; every requisition, every transaction, every piece of accountability directly shapes whether our Soldiers can fight and sustain. Seeing that connection firsthand has been eye-opening and motivating.”*

SPC Lanzo's arrival and early successes reaffirm the vital role of supply specialists and the importance of detail in their initial training. Her commitment and professionalism are closing sustainment gaps in Air and Missile Defense and protecting our nation, one piece of equipment at a time.





## “Forging Strength”

### USARPAC / 8<sup>th</sup> TSC Turbo Fusion Equipment Redistribution: Maximizing Army-Owned Resources to Enhance Readiness

By CW3 Johannis M. Parris



Noncommissioned Officers remain the driving force behind Army sustainment success. The Class VII (CL VII) redistribution and divestiture of the Korea Enduring Equipment Sets (KEES) showcased how NCO leadership turns strategic guidance into operational results. In accordance with HQDA G-3/5/7 direction to deactivate KEES by 15 October 2025, the 8<sup>th</sup> TSC led redistribution efforts to fill shortages across the United States Pacific (USARPAC) Area of Responsibility (AOR), ensuring compliance with the Dynamic Army Resource Priority List (DARPL).

Executing this mission required extensive synchronization with USARPAC, the 8<sup>th</sup> Theater Sustainment Command (8<sup>th</sup> TSC), Army Sustainment Command (ASC), Mobility Division, and CL VII stakeholders. NCOs led from the front. They ensured that equipment divestiture, validation, and onward movement occurred efficiently and accurately, and met established

timelines. The 8<sup>th</sup> TSC CL VII Noncommissioned Officer in Charge (NCOIC), SFC Crystall S. Fludd, exemplified how NCOs connect strategic intent to tactical execution. Staff Sgt. DeAndre McPherson, a Unit Supply Specialist (92Y), currently serves as the 8<sup>th</sup> TSC CL VII NCOIC in Fort Shafter, Hawaii.

She managed excess and unserviceable KEES equipment. She coordinated approvals through the Decision Support Tool (DST) Proposed Sourcing Solution (PSD). She also managed validated movements in Second Destination Transportation through Vantage. Working with the 8<sup>th</sup> TSC and the USARPAC Mobility Branch, along with U.S. Army Materiel Support Command – Korea (MSC-K), she ensured accurate loss and gain unit identification code (UIC) accountability and transaction closure in GCSS-Army and the DST. Through numerous operational planning teams (OPTs) and coordination meetings with Mobility Division, ASC, USARPAC, KEES leadership, and Major Subordinate Commands (MSC) CL VII representatives, she maintained full visibility. These efforts ensured unity of effort across all sustainment echelons.

The results of this effort were significant. Through Army Turbo Fusion efforts, 8<sup>th</sup> Army used eight vessels to redistribute rolling and non-rolling stock across USARPAC. In total, 201 PSDs (491 pieces) were received and distributed in November to Hawaii, Alaska, and Washington State. These were valued at \$3,954,986.25. In addition, 196 PSDs of rolling stock (411 pieces), valued at \$66,876,782.56, and 199 PSDs of non-rolling stock (504 pieces), valued at \$1,347,092.40, will move within the next 30 days. The total value of redistributed equipment exceeded \$72.2 million. By using organic Army assets rather than contracted commercial shipping, USARPAC avoided \$2.5 million in Second Destination Transportation (SDT) costs and realized an estimated \$10.3 million in cost avoidance during Tranche 1 (Cape Starr) alone.

This operation demonstrated the Army's ability to leverage its own resources effectively, fulfilling the HQDA mandate while simultaneously enhancing readiness and achieving substantial fiscal savings. The initiative proved that strategic sustainment success depends not solely on policy, but on the skill and initiative of a cohesive team, the key element for mission success. USARPAC KEES divestiture serves as both a model of effective intra-theater logistics and the steppingstone for future equipment redistribution efforts across other Army Commands. It stands as clear evidence that when empowered NCOs employ Army-owned assets with discipline and precision, the result is improved readiness, mission accomplishment, and smarter stewardship of Army resources.





# QUARTERMASTER BACKBONE IN ACTION

## “Forging Strength”



### Training the Force: 1<sup>st</sup> Armored Division conducted their first TFRTC Course

From 20–31 October 2025, 1<sup>st</sup> Armored Division, Fort Bliss, Texas, conducted its PILOT Tactical Field Readiness Training Center (TFRTC) in support of Operation IRON CHEF. Following extensive planning and coordination, a dedicated training facility was established to train up to 20 92G Culinary Specialists per class.

Class 26-01 trained eight Soldiers from four brigades: 1ADSB, 2/1AD, 3/1AD, and DIVARTY. The course concluded with an End of Course Meal capstone event, where students prepared meals using both fresh and operational rations to demonstrate learned skills.

Each Soldier completed 44 hours of Field Feeding, 16 hours of Food Protection, 15 hours of Garrison Feeding, and 5 hours of Class I training, along with two volunteer hours. Graduates earned a Food Handlers' Certification, fuel-fired equipment training documentation for military driver's license updates, and a Certificate of Achievement.

This PILOT class delivered valuable training and captured lessons learned to enhance future courses.

IRON SOLDIERS! 🤘





# QUARTERMASTER BACKBONE SPOTLIGHT

## Guardians of Tradition, Leaders of Today, Visionaries for Tomorrow

### Sergeant Major Abique Greene

Former Quartermaster Branch (AC) Sergeant Major, U.S. Army Human Resources Command



On 14 November, Sgt. Maj. Abique Greene formally ended more than three decades of Army service with her retirement ceremony. The flags, the cake, and the gathering of family and friends each symbolized more than just a completed career. Together, they marked a chapter closed with intention and responsibility.

Guardians of freedom seldom exit quietly. Their presence remains—in people, systems, and lasting standards.

Sgt. Maj. Greene's career was defined by deliberate stewardship. She began as a Unit Supply Specialist and ended as the Senior Talent Management NCO. She served in the quiet spaces where freedom is protected long before crisis calls. This work occurred within the Quartermaster Corps framework that develops, assigns, and sustains Soldiers across the force. She oversaw the career management and professional development of approximately 35,600 Soldiers across 10 Military Occupational Specialties (MOSSs). In this role, she safeguarded the Army's most enduring asset: its people.

Yet, as her career ends, her legacy continues. Guardianship isn't solely measured by positions held or decorations earned. It's also reflected in how leaders transition—how they show that service to the nation need not come at the expense of service to family, self, or the next generation.

The images from her retirement ceremony reflect that complete story.

The images from her retirement ceremony show a leader surrounded by loved ones. She stands proudly in front of the flags she once served beneath. Now, she is defined not just by rank but by relationships. The celebration table appears not as a formality, but as fellowship. This is a community gathered to honor decades of consistent, quiet responsibility. The images show that the next chapter is already in motion.

After her retirement, Sgt. Maj. Greene embraced what she calls "Abby 2.0." This transition reflects a powerful truth. Guardians of freedom know when to step aside. They allow the profession to move forward and reinvest its energy in what comes next.

Her forward investment is visible in her family. As a mother, she is proud to celebrate her daughter's graduation from Florida A&M University and acceptance into graduate school. This legacy transcends military service. It reminds us that when service is balanced with purpose, both the nation and the home grow stronger.

Guardianship does not end at retirement. It simply changes form.

As the Quartermaster Corps reflects on how to sustain freedom, Sgt. Maj. Greene's career offers lessons. Sustaining freedom is not just about moments of conflict, but spans generations. True guardians leave behind more than memories. They leave behind people prepared, systems strengthened, and futures made possible.



[Please click here to read the full biography of Sergeant Major Greene's distinguished career and service.](#)



# QUARTERMASTER BACKBONE SPOTLIGHT

**Guardians of Tradition, Leaders of Today, Visionaries for Tomorrow**

## SSG Maria Gualavisi Joint Mortuary Affairs Department, 266<sup>th</sup> Quartermaster Battalion



SSG Maria Gualavisi is an instructor at the Joint Mortuary Affairs Department (JMAD). She was born in Santo Domingo de los Colorados, Ecuador, and raised in New York. Her strength, resilience and adaptability is drawn from both cultures and shaped her into the Soldier and leader she currently is today.

More than a decade ago, she enlisted into the Army Reserve as a Mortuary Affairs Specialist, a decision that opened doors to opportunities she never could have imagined. After gaining invaluable experience as a Reservist, she then transitioned to Active Guard Reserve (AGR) duty as a recruiter, where she honed her abilities to connect with people, communicate the Army's mission, and guide others toward meaningful service.

As an instructor, SSG Gualavisi prepares Soldiers to ensure that every fallen service member receives the dignity, honor, and respect they have earned. Her commitment extends beyond her immediate organization as she invests in others across different units to stay connected to the broader Army family. Outside of duty hours are spent lifting, strength training, and participating in a local run club.

A decade of Army service has provided her with both purpose and profound pride. Each day she wears the uniform; she is reminded of the sacred trust placed in her as a leader and mentor to embody the Army Values. She is honored to serve, instruct and continue to grow alongside the Soldiers who will carry our mission into the future.



## SPC Kaheem Whittingham Logistics Training Department, 244th Quartermaster Battalion



SPC Kaheem Whittingham joined the Army National Guard in Mar 25. He knew that the military would provide the sense of purpose and structure that he enjoys. This joy has carried over to his AIT performance as he works towards becoming a 92A. He demonstrates exceptional professionalism, initiative, and leadership within the classroom environment. He actively motivates his peers and routinely supports the instructor by helping keep fellow students focused, engaged, and aligned with the Program of Instruction (POI). His presence contributes positively to the overall discipline, momentum, and learning culture of the class.

As the class leader, SPC Whittingham exemplifies Army leadership attributes by setting the standard for others to emulate. He leads by example through his work ethic, attitude, and accountability, fostering a climate of mutual respect and shared responsibility for his class. His conduct both inside and outside the classroom reflects a strong commitment to excellence and to the development of his fellow Soldiers.

SPC Whittingham has also represented the class with distinction by demonstrating an in-depth understanding of all principles taught and the ability to articulate and apply those concepts effectively. He consistently takes initiative that exceeds that of his peers, seeking opportunities to contribute, improve processes, and support the success of the Logistics Training Department. Overall, SPC Whittingham's professionalism, maturity, and dedication makes him a positive influence on the organization and a stellar future sustainment professional.



# QUARTERMASTER BACKBONE SPOTLIGHT



## Class 77 CMF 92 Selection Board Results



The Quartermaster Corps is proud to announce the results of the MSG evaluation board. These highly competitive individuals have been selected to attend the Sergeants Major Academy, Class 77.

BUTTERFIELD TYLER LEE 92F  
CARABALLO SEPULVEDA GIL 92F  
CASTRO JR PAUL PETER 92R  
DAVIS KEVIN MENCO 92A  
DELEON JOSHUA JESUS 92G  
DUNBAR III FRANK DEE 92G  
ENNIS III WILLIAM RYLAND 92Y  
GARI EVA FRANCESCA 92A  
HAYNES JR RODERICK L 92F  
HINCHEY JAMES DALE 92F  
HOOD AUDRY ANN RENEE C 92A  
HOOKS DERON SHEAMARUS 92F

KNOX KIMBERLY ANDREA 92A  
LASTER JIMMEE STEWART 92A  
MARTINEZ ERICA MARIE 92Y  
MCCREGG CONCHETTA L 92A  
ORTIZ LAWRENCE M 92A  
RICE JERMAINE CORTEZ 92Y  
RITCHIE WILLIAM JAY 92F  
SANCHEZ TANIA M 92A  
SHAW FATIMAH COCHETA 92Y  
UBILLUS JUAN ADAN 92G  
VELEZ CHRISTOPHER 92F  
WILLIAMS JR RICHARD LEE 92A



## Enlisted Aide and Enlisted Aide Apprenticeship Program

Congratulations to the NCOs selected during the Fall Enlisted Aide Selection Panel. Selection to the Enlisted Aide Program is a significant achievement and reflects upon professionalism, potential, and commitment to excellence in support of senior leaders. These NCOs will progress through a structured training pipeline which includes Advanced Culinary Training, The Enlisted Aide Training Course, and additional courses based on assignment placement.

### ENLISTED AIDE SELECTION

SFC DALEY, MAUREEN 525<sup>TH</sup> E-MIB – FORT BRAGG  
SGT DOWDS, KODIE 1<sup>ST</sup> CAV DIVISION (1CD) – FORT HOOD, TX  
SFC HOUSTON, RICHARD 23<sup>RD</sup> QUARTERMASTER BDE- FORT LEE, VA  
SSG VIEYRA, MELLISSA 23<sup>RD</sup> QUARTERMASTER BDE- FORT LEE, VA  
SSG WARFIELD, DERELL 916<sup>TH</sup> SUPPORT BRIGADE - FORT IRWIN, CA

### ENLISTED AIDE APPRENTICESHIP PROGRAM

SSG DE JESUS, EDGAR 47<sup>TH</sup> BRIGADE SUPPORT BATTALION – FORT BLISS, TX  
SSG HERRON, STEPHAN 2D CAVALRY REGIMENT - GERMANY  
SSG REZNIK, NORBERT 23<sup>RD</sup> QUARTERMASTER BDE- FORT LEE, VA  
SFC SMITH, VICTORIA 23<sup>RD</sup> QUARTERMASTER BDE- FORT LEE, VA

For those planning to apply or reapply, the Spring Enlisted Aide Selection Panel is scheduled NET 1 April, with packets due no later than 1 March. Additional details and updated guidance will be released as we approach the deadline. More information may be found by right clicking: [https://quartermaster.army.mil/jccoe/Special\\_Programs\\_Directorate/Enlisted\\_Aide\\_web\\_documents/enlisted\\_aide\\_program\\_main.html](https://quartermaster.army.mil/jccoe/Special_Programs_Directorate/Enlisted_Aide_web_documents/enlisted_aide_program_main.html)



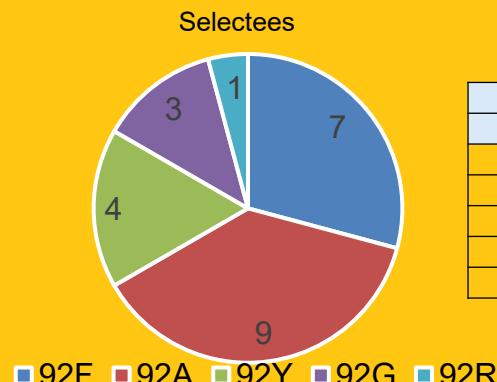
# FY25 Class 77 Evaluation Board Analysis



The Department of the Army (DA) released the results on United States Army Sergeant Major Academy (USASMA) Order Merit List on 2 December 2025 determine seats for Class 77. The following data is a profile of the RA CMF92 MSGs selected with a USASMA OML during the evaluation board.

To review the most recent FY25 MSG Evaluation Board AAR comments click: <https://www.hrc.army.mil/wcmt-api/system/files/2025-07/FY25%20MSG%20EVAL%20BOARD%20AAR.pdf>

Time in Service		
TIS	Out of 24	Percentage
16	1	4%
17	3	13%
18	4	17%
19	3	13%
20	4	17%
21	5	21%
22	2	8%
24	1	4%
25	1	4%



Time in Grade		
TIG	Out of 24	Percentage
3	11	46%
4	4	17%
5	7	29%
6	1	4%
7	1	4%

Depicted is the total number of records that were evaluated, the average Time in Service (TIS) and average Time In Grade (TIG):

ASIs among Selectees		
E2B (Air Assault)	13	54%
E5W (Jumpmaster)	5	21%
EP5 (Holistic Health and Fitness Integrator )	1	4%
E2S (Battle Staff NCO)	9	38%
E3C (Operational Contract Support)	1	4%
E8R (Master Resiliency Trainer)	13	54%

The following tables illustrate attendance at functional courses and attained ASI list in DA PAM 600-25. Some NCOs may hold multiple ASIs, so the total exceeds 100%. This reflects skill breadth, not personnel count.

SQIs among Selectees			
E8 (Instructor)	12	50%	
E4 (Non-Career Recruiter and re	4	17%	
EP (Parachutist)	16	67%	
EX (Drill Sergeant)	9	38%	
EV (Ranger Parachutist)	1	4%	
EG (Ranger)	1	4%	

The following tables illustrate attendance at functional courses and attained SQI list in DA PAM 600-25. Some NCOs may hold multiple SQIs, so the total exceeds 100%. This reflects skill breadth, not personnel count.

Broadening Assignment Completed Out of 24			
Drill Sergeant	Instructor	Recruiter	None
6	1	4	13
25%	4%	17%	54%

MOS	Total Number of Personnel by MOS	Number of Personnel with a Completed Broadening Assignment	Percentage of Personnel with a Completed Broadening Assignment
92A	9	6	67%
92G	3	2	67%
92F	7	2	29%
92R	1	0	0%
92Y	4	1	25%
Total	24	11	46%

Broadening assignments are defined as operational or generating positions in command or agency where duties are outside their MOS or CMF. The chart below outlines assignments held as a SSG/SFC that each selectee completed:

Critical Development Positions: Critical developmental positions are defined as critical leader development positions and are essential to an NCOs growth. The table depict positions held as a SSG/SFC that each selectee completed

Credential/ Certification (Are you Certified?)			
Demonstrated Logistics (DL)	10	42%	
Certified Logistics Associate (CLA)	6	25%	
Certified Petroleum Craftsman	3	13%	
ServSafe Food Protection Manager	1	4%	
Senior Parachute Rigger	1	4%	
Human Resource Professional	1	4%	

Per DA PAM 600-25, civilian education achievement should be viewed as an indicator of individual initiative and used to set SMs apart from their peers.

1. 2 had no degree
2. 5 attained an Associate
3. 15 attained a Bachelors
4. 2 attained a Bachelors & Masters



# QUARTERMASTER BACKBONE SPOTLIGHT

## “Excellence in Leadership and Instruction”



### CY 25: Congratulation to the following Army Master, Senior & Basic Instructor Badges Awardees:

CW5 URIBE (PWED) (IC)  
 CW2 GALARZA (LTD) (IC)  
 WO1 CORTINA (PWED) (SAIB)  
 MS. SESTER (JMAD) (BAIB)  
 SFC BRITT (LTD) (BAIB)  
 SFC BUCHANAN (PWED) (IC)  
 SFC CREEK (PWED) (IC)  
 SFC DIAZ (PWED) (IC)  
 SFC DUELL (LTD) (SAIB)  
 SFC HAYNES (LTD) (BAIB)  
 SFC HERBERT (LTD) (BAIB)  
 SFC JONES (PWED) (SAIB)  
 SFC JUSTUS (JMAD) (SAIB)  
 SFC LARACUENTE-VAZQUEZ (LTD) (SAIB)  
 SFC LAWRENCE (JMAD) (IC)  
 SFC MARCIAL (LTD) (BAIB)  
 SFC NEWTON (PWED) (IC)  
 SFC OLYMPIA (PWED) (IC)  
 SFC PEAIR (LTD) (BAIB)  
 SFC SABLON (PWED) (IC)  
 SFC THOMSON (LTD) (BAIB)  
 SFC WALES (LTD) (SAIB)  
 SFC WHISENUT (PWED) (IC)  
 SSG ALEXANDER (PWED) (IC)  
 SSG BELL (JMAD) (IC)  
 SSG BORDERS (PWED) (IC)  
 SSG BRAGLIN (LTD) (IC)  
 SSG CEDENLOPEZ (PWED) (BAIB)

SSG COLEMAN (LTD) (BAIB)  
 SSG CUMAR (PWED) (IC)  
 SSG DAVID (LTD) (BAIB)  
 SSG DAVIS (ADFS) (IC)  
 SSG DUNBAR-JACKSON (JMAD) (IC)  
 SSG EATON (LTD) (BAIB)  
 SSG ESPINOZA (PWED) (IC)  
 SSG FANG (PWED) (BAIB)  
 SSG FERNANDEZ-CALVET (LTD) (BAIB)  
 SSG FILOIALI'L (LTD) (IC)  
 SSG FLAVIGNY (LTD) (BAIB)  
 SSG GUTIERREZ (PWED) (IC)  
 SSG HARRIS (LTD) (BAIB)  
 SSG JACKSON (JMAD) (IC)  
 SSG KNUTSON (PWED) (BAIB)  
 SSG LAWSON (PWED) (IC)  
 SSG MARTYCARTAGENA (ADFS) (SAIB)  
 SSG MCALISTER (JMAD) (IC)  
 SSG METZ (ADFS) (BAIB)  
 SSG NEVAREZ (PWED) (IC)  
 SSG NEVAREZ (PWED) (SAIB)  
 SSG NICERIO (ADFS) (IC)  
 SSG NORRIS (PWED) (SAIB)  
 SSG PAUL (LTD) (BAIB)  
 SSG PAYNE (PWED) (BAIB)  
 SSG PRESNEL (JMAD) (IC)  
 SSG QUINTERO (PWED) (BAIB)  
 SSG ROBERTS (PWED) (IC)

SSG ROYAL (ADFS) (BAIB)  
 SSG SOLOMON (PWED) (IC) SSG  
 SPRINGER (PWED) (IC)  
 SSG SPIKES (PWED) (BAIB)  
 SSG TAYLOR (LTD) (BAIB)  
 SSG THOMAS (LTD) (BAIB)  
 SSG VIERA (PWED) (IC)  
 SSG WASHINGTON (PWED) (IC)  
 SSG WILLIAMS (ADFS) (BAIB)  
 SSG YOUNG (PWED) (BAIB)  
 TSGT GORTEN (ADFS) (IC)  
 TSGT STEWART (ADFS) (IC)  
 SGT GRUSZIE (ADFS) (IC)  
 SGT HAMBY (ADFS) (IC)

DEPARTMENT	MAIB	SAIB	BAIB	IC	GRAND TOTAL
ADFS	0	1	3	6	10
JMAD	0	1	1	6	8
LTD	0	3	15	3	21
PWED	0	4	7	20	31
Grand Total	0	9	26	35	70

### Congratulation to the following Distinguished Honor Graduates:

**SENIOR LEADERS COURSE (SLC)**  
 SSG GILLISPIE, ZACHARY D..(ADFS)  
 SFC FERNANDO PEREZ (JCTD)  
 SSG MARTIN, FORREST (PWED)

**ADVANCE LEADER COURSE (ALC)**  
 SSG KELLY, SHAKEIRA (JCTD)

**ADVANCED INDIVIDUAL TRAINING (AIT)**  
 PFC LOKENI, MICHAEL T (ADFS)

SPC STONES, HANNA (PWED)  
 PV2 COLLINS III, MICHAEL (PWED)  
 PV2 KELLER, AMIR (PWED)  
 PVT ALIALI, MONZER (PWED)  
 PVT ALLEN, FABIAN (PWED)  
 PVT BAILEY JR, EVERETT (PWED)  
 PVT CUSTER, HEAVEN (PWED)  
 PVT DAVIS, SHADAE (PWED)  
 PVT FOOTE-THORNTON, MICAL (PWED)  
 PVT GUZMAN CRUZ, SARA (PWED)  
 PVT LITUMA, ANNAHI (PWED)  
 PVT LIU, JUAN (PWED)  
 PVT MATIAS, YASMIN (PWED)  
 PVT NA, SEUNGHWAN (PWED)  
 PVT PENKERT, AGNEZA (PWED)  
 PVT ROSADO-MARTINEZ, ADONIS (PWED)  
 PVT STEWART, AMYRA (PWED)  
 PVT TIMILSINA, ASHOK (PWED)  
 PVT VASQUEZ, MICHAEL (PWED)

SPC BARRIOS-GONZALEZ, OMAR (JCTD)  
 SPC HEDRICK, KAYLA (JCTD)  
 SPC MAHARJAN, RABINA (JCTD)  
 SPC PERALTA, TANIA (JCTD)  
 SPC YANCHO, EUNICE MUJIP (JCTD)  
 PFC HUGHES, MASON (JCTD)  
 PFC MALDONADO, DALIANNYS (JCTD)  
 PFC AHMED, TOUSIF(JCTD)  
 PFC BOYCE, FLORENCE (JCTD)  
 PFC JAQUEZ, RAUEL (JCTD)  
 PFC SZENDI, PETRA (JCTD)  
 PFC TIPT-THOMAS, CHANEL (JCTD)  
 PFC VALDEZ, DARRYL (JCTD)  
 PFC VU, PAUL (JCTD)  
 PV2 ARANDA, NATALIA (JCTD)  
 PV2 EBOT RAWLEY (JCTD)  
 PV2 HILLIE, REHANNA (JCTD)  
 PV2 NAVARRO, DICARLOS (JCTD)  
 PV2 PINEDA MACHUCHO, SABINO (JCTD)  
 PV2 RADA SOSTRE, EDIEL (JCTD)  
 PV2 RUEDA, AYANXHIIUALTL (JCTD)  
 PV2 WELCH, NYASIA (JCTD)  
 PV2 ZAPPI, THAIS (JCTD)  
 PV2 ZUCKER, EMELY (JCTD)  
 PFC CRUZ, XENIA (JMAD)  
 PFC KNIGHT, ALEX (JMAD)  
 PFC HUBBARD, LILY-ROSE (JMAD)

SSG HINES, RICKYECEA (LTD)  
 SPC AJANAKU, ZAINAN (LTD)  
 SPC ALGARIN PAZ PAOLA (LTD)  
 SPC ANTOINE CHELSEA (LTD)  
 SPC ASUNCION, JESSICA (LTD)  
 SPC AUSTIN-DOSTALY ANNESHA (LTD)  
 SPC BROWN NOVIA (LTD)  
 SPC BULUT, YAKUP (LTD)

DEPARTMENT	COUNT
ADFS	2
JCTD	26
LTD	43
PWED	20
JMAD	3
Grand Total	94



# TRAINING WITH INDUSTRY

## TWI - INFORMATION



### Training With Industry Spotlight: UPS Trade Direct

SFC Davis is currently embedded with UPS, gaining firsthand experience inside one of the world's most complex and technology-driven logistics networks. Working within Trade Direct Air, she supports factory-to-destination movement of large, time-sensitive shipments, helping reduce transit times from overseas manufacturers to U.S. customers. Her role includes planning and routing high-volume and temperature-controlled cargo through major gateway hubs such as JFK, LAX, ORD, and MIA, using advanced digital tools that enable rapid decision-making and real-time visibility.

Her experience also extends to Trade Direct Ocean, where she observed how contract-based, origin-to-customer shipping models eliminate traditional distribution center stops. This streamlined approach reduces handling, accelerates delivery timelines, and improves inventory flow for industries ranging from apparel to electronics. Seeing both air and ocean operations side-by-side provided a comprehensive view of how global logistics networks integrate transportation, warehousing, data systems, and compliance requirements to keep supply chains predictable and resilient.

Across every function, the common thread is the reliance on smart routing, centralized hubs, automation, and data analytics to maintain speed and precision at scale. These insights directly translate to Army sustainment operations, offering practical lessons in global distribution, supply-chain visibility, and technology-enabled decision-making.

SFC Davis encourages all eligible Soldiers to consider the Training With Industry program, emphasizing that exposure to industry best practices strengthens readiness, agility, and sustainment across the force.



SMA (R) Grinston and SFC Latavia Davis



SFC Latavia Davis, 92A  
UPS Atlanta, Ga

The application window for the Fiscal Year 2027 TWI cohort opens  
1 May 2026 and closes August 2026.

Eligibility & Packet Criteria visit the [Quartermaster TWI webpage](#)

Question & Packet Submission Email: USARMY Ft Lee TRADOC Mailbox QM  
TWI [usarmy.lee.tradoc.mbx.qm-twi@army.mil](mailto:usarmy.lee.tradoc.mbx.qm-twi@army.mil)

### Active & AGR Backbone Promotions

RANK	OCTOBER	NOVEMBER	DECEMBER			
SGM	3	0	1	0	2	0
MSG	43	3	1	0	7	2
SFC	29	9	15	10	8	7
SSG	10	11	10	8	25	10
SGT	29	4	28	5	118	5
<b>TOTAL</b>	<b>114</b>	<b>27</b>	<b>55</b>	<b>23</b>	<b>160</b>	<b>24</b>

# QUARTERMASTER PROFESSIONAL MILITARY EDUCATION

## NCO PME: Furlough Impact, Competency Results, and Leadership Growth

### MSG Failauga, Luke Quartermaster Branch Chief SLC/ALC



**Starting Strong Despite Setbacks:** The first quarter of FY26 brought an unexpected challenge for the Noncommissioned Officer Professional Military Education (NCO PME) program. Due to the government furlough, most resident courses were paused except for two Senior Leader Courses (SLC) in MOS 92R and 92FW, which moved forward thanks to a sufficient number of local students. Updated statistics on SLC/ALC attendance, dismissals, and no-shows will be published next quarter, once operations fully resume.

**Furlough Impact: What Happened and What's Next:** *Let's look at the numbers:* only 2 out of 17 planned courses were conducted during the furlough period. Those 2 courses trained 13 students, while 15 others representing roughly 426 NCOs were canceled. That's 426 leaders

temporarily unable to receive vital MOS and leadership training.

Understandably, many units raised concerns about No-Show codes. Rest assured these were administrative inputs only, not negative marks against NCOs. All canceled courses were coded correctly for furlough compliance, allowing HRC to automatically re-slot affected students. HRC is already prioritizing these NCOs in upcoming SLC and ALC classes to get them back on track as quickly as possible.

**"We're ensuring no NCO is left behind because of a government shutdown. Every NCO will get their opportunity to develop."** -RCSM Sims

**Leaders Are Readers: Launching a New Chapter:** Amid the downtime, the Quartermaster School introduced the **Leaders Are Readers (LAR)** initiative, an innovative program designed to strengthen leader engagement through reading and discussion of civilian leadership books.

Thirteen SLC students participated in the initial iteration, providing rich feedback. Many said they plan to bring LAR back to their home stations, emphasizing their appreciation for learning the **why** behind reading outside traditional military texts.

These books on communication, emotional intelligence, teamwork, and organizational strategy mirror the challenges of Army leadership. Whether in garrison or large-scale combat operations, effective sustainment demands leaders who can communicate clearly, build trust, and manage complexity.

**"Leadership principles are universal. People lead people no matter the field."** -RCSM Sims

In sustainment environments, lessons from civilian leadership studies can directly enhance mission command, accountability, and logistical precision, reinforcing that *'sustainment is leadership in action'*.



**"Reading is leadership rehearsal, every page prepares you for a decision you haven't faced yet"**  
-SFC Saul Armenta

**MOS Competency Assessment: A Wake-Up Call:** On 1 October, 38 Quartermaster NCOs participated in the *MOS Competency Pilot Test* at Fort Lee. The results were eye-opening: only 8 NCOs met the 80% minimum passing standard, resulting in a 21% pass rate.

While the initial data highlights room for improvement, it also provides a critical baseline for advancing technical proficiency across the Corps. Beginning in January 2026, the assessment will officially roll out across 12 upcoming SLC and ALC courses, ensuring leaders are technically sound and mission ready.

**Looking Ahead: Elevating the Standard:** Despite early challenges, FY26 is shaping up to be a year of learning, reflection, and growth for the Quartermaster Corps. The furlough forced a pause in instruction but not in progress.

The insights gained from both the *MOS Competency Pilot* and *Leaders Are Readers* programs underscore a renewed focus on leader development, intellectual curiosity, and technical mastery. As the PME program ramps back up with more than 350 students projected to attend in January the Quartermaster School is setting a higher bar for excellence.

**"Using lessons learned and data-driven improvements, we're investing in a stronger, smarter, and more adaptable Quartermaster NCO Corps ready for FY26 and beyond"** -RCSM Sims



## MESSAGE FROM THE DEPARTMENT SERGEANTS MAJOR



### PETROLEUM, WATER, AND ENERGY DEPARTMENT (PWED) SGM Howard Parker



This recent quarter has been marked by significant accomplishments across the divisions of the Petroleum, Water, and Energy Department, despite the challenges posed by the government shutdown. The department effectively capitalized on the lapse in appropriations by maintaining a focus on critical training and operational readiness, ensuring that essential programs continued without interruption.

The Basic Petroleum and Energy Division hosted CPT Davidson from Army Sustainment University, and four junior officers from the German Army as part of the Program for Individual Leadership (PROFIL) '25. This initiative provided the officers with hands-on training and equipment instruction at the Military in the Field (MIF) and Petroleum Training Facility (PTF), enhancing their understanding of U.S. Army petroleum operations. The execution by SFC Olympia and the

instructor team (SSG Gonzalez, SSG Vasallo, and SSG Espinoza) was particularly noteworthy, delivering a comprehensive learning experience.

The Water Hygiene Training Division achieved remarkable milestones, including the graduation of five 92W classes and two 92S classes, the latter being the first under the new integration framework with the Petroleum, Water, and Energy Department. The division also successfully facilitated three Basic Officer Leader Course (BOLC) classes and two Petroleum Water Operations Course (PWOC) classes. Notably, the lab received a significant boost with the approval of \$1 million for new test method apparatus, addressing critical calibration needs.

The division has made significant strides in three major contracts: the LLDR Contract to incorporate 92S into the training footprint, the ITSE Contract focusing on 3D imaging models for water components, and the initiation of a dam project aimed at enhancing safety and training quality for Tactical Water Purification System (TWPS) operations. These efforts align with the department's commitment to innovation and continuous improvement in training methodologies.

SFC Malik Downing, SSG Jeremiah Johnson, and Mr. Derrick Lee were recognized for their outstanding contributions by winning the department's Instructor/ Educator of the Year board. Their exemplary performance earned them the honor of representing the Petroleum, Water, and Energy Department in the prestigious Quartermaster Corps Instructor/ Educator of the Year competition, showcasing the department's commitment to excellence in education and training.

The department's ability to navigate the hurdles of the government shutdown while achieving significant milestones underscores its resilience and dedication to mission success. The collaborative efforts across divisions and the recognition of individual excellence exemplify the department's commitment to developing skilled professionals ready to meet the demands of liquid logistic operations.



Mr. Derrick Lee



SSG Jeremiah Johnson



SFC Malik Downing



## MESSAGE FROM THE DEPARTMENT SERGEANTS MAJOR

### JOINT MORTUARY AFFAIRS DEPARTMENT (JMAD) SGM Anthony Worsley



Season's greetings, team! The Joint Mortuary Affairs Department (JMAD) has remained exceptionally busy as we continued a period of meaningful transformation during the first quarter of FY26. Effective 1 October 2025, we officially transitioned from a center to a department. Our mission remains unchanged—to train, develop, and educate adaptive Fatality Management (FM) professionals across the Army and Joint Force. Throughout the quarter, JMAD advanced several critical efforts aimed at preparing the Department of War's Fatality Management Enterprise for the demands of Large-Scale Combat Operations (LSCO). These initiatives enhanced the Joint Force's capacity to honor the fallen with dignity, maintain accountability in contested environments, and operate effectively under high-casualty conditions.

JMAD's participation in the Exercise Northern Strike 26 planning conference at Camp Grayling, Michigan, marked a major step forward in integrating FM capabilities into realistic LSCO scenarios. As one of the nation's premier Joint National Training Capability venues, Northern Strike provided an ideal environment to strengthen interservice coordination across air, land, maritime, cyber, and space domains. Our engagement focused on planning alignment and refining Tactics, Techniques, and Procedures to ensure all Services maintain a consistent and interoperable approach to recovery, evacuation, and identification operations. These efforts reinforced a shared understanding of FM requirements and improved synchronization among maneuver, medical, and sustainment elements supporting LSCO readiness.

JMAD also supported a Marine Corps-led joint field training exercise designed to assess the feasibility of remains transportation and interoperability. This event enabled the Marine Corps, the Air Force, and the 54th Fatality Management Company to evaluate palletization procedures, load capacity, and transfer timelines under simulated LSCO conditions characterized by contested logistics and limited airlift. Integrating JMAD personnel and equipment into the exercise produced valuable data on current capabilities, potential gaps, and opportunities for improvement. These insights will directly inform future FM concepts, ensuring procedures remain resilient, scalable, and operationally relevant.

Modernization of the MARTS V2 system remained a major priority this quarter. JMAD continued to lead advancements in MARTS V2, collaborating closely with AFMES, FBI, JPED, DENTAC, MEDCOM, and the Operational Medicine Artificial Intelligence Network to integrate emerging technologies and expand data access. A key effort involved exploring the application of digital dental records enhanced by artificial intelligence and leveraging fingerprints as a legally recognized means of identification on the battlefield. While still in early stages, these methods have the potential to significantly increase FM capability. Collaboration with the U.S. Army Institute of Surgical Research also indicates a potential shift in how identification timelines are managed, reducing processing time. Additionally, JMAD partnered with Army Futures Command to evaluate interoperability between MARTS V2 and the Air Force's BATDOK medical documentation system. Integrating these platforms would support seamless data flow, ensure continuous chain of custody for deceased personnel, and further advance the Army's digital transformation aligned with multi-domain operations.

JMAD continued expanding educational outreach and strengthening international partnerships. This quarter, we hosted approximately 220 medical and nursing students from the Uniformed Services University, including 20 international students representing allied nations. They received an in-depth briefing on deployed Fatality Management, the profession's ethical and moral responsibilities, and the importance of interagency coordination. The session was extremely well received and established a recurring partnership with USU. JMAD also hosted junior officers from the German Army through the PROFIL leadership development program, where discussions on FM training and LSCO readiness strengthened NATO interoperability and highlighted future opportunities for multinational collaboration.

Throughout the first quarter of FY26, JMAD remained steadfast in modernizing Fatality Management capabilities, reinforcing joint interoperability, and upholding the sacred obligation to care for the fallen with dignity and respect. Despite external delays, the department sustained meaningful progress and strengthened partnerships that will better prepare the Joint Force for the demands of LSCO and future conflicts.



## MESSAGE FROM THE DEPARTMENT SERGEANTS MAJOR



### AERIAL DELIVERY AND FIELD SERVICES DEPARTMENT (ADFSD) SGM Ryan P. Ray



Greetings! The Aerial Delivery Readiness and Safety Team (ADRST) had a busy year in 2025, and 2026 is scheduled to be just as demanding. Stress levels are often high as units prepare for their assessment. The motto of the ADRST team is "Assess and Assist," with an emphasis on promoting safety, teaching, training, and mentorship. The ADRST provides commanders, at all levels, an objective assessment of their unit's facilities, equipment, and personnel readiness. More importantly, assist commanders in allocating higher echelons resources IOT mitigate/eliminate deficiencies resulting in a more effective and efficient Aerial Delivery support. These assessments also take best practices from each rigger unit and share with the force.

This fiscal year more than twenty rigger units from COMPO I, II, and III, will be assessed to increase combat readiness and maintain regulatory guidance and personnel safety. The ADRST is a HQDA level Program (G44S) with QMS/ADFSD Execution, which follows DA's Organization Inspection Program (OIP) regulatory guidance. The ADRST's purpose is to codify the assessment process of Aerial Delivery Support activities while ensuring safety of execution of units across the Army.

The Aerial Delivery and Field Services Department is always looking for outstanding NCOs to join our team. This year we hope to be able to pin-point assignments directly to the ADRST, something we've not been able to do in the past. If you are interested in joining a dynamic team, please reach out to me directly. Have a Merry Christmas and Happy New Years! "I WILL BE SURE ALWAYS!"

### JOINT CULINARY TRAINING DEPARTMENT (JCTD) SGM Kelvin E. Windham



This quarter, the Joint Culinary Training Department (JCTD) advanced rapidly in its mission to maintain military dominance and prepare for Large Scale Combat Operations (LSCO). It achieved a significant milestone by successfully training 540 Advanced Culinary Training Students. Here are the standout transformative effects from the first quarter. We led the T2COM food ecosystem modernized feeding concept, Victory Fresh, at Fort Lee, VA. Victory Fresh delivers an action-station-style feeding experience. Trainees select healthy menu items and watch them being prepared in real time after placing their order. This initiative aligns with Army Holistic Health and Fitness goals and enhances the dining experience for trainees.

We graduated 540 Advanced Culinary Training Students through our revised Performance-Based Tactical Field Readiness Training Center (TFRTC) Program of Instruction (POI), significantly enhancing their field-feeding proficiency. Specifically, these graduates are now proficient at setting up field kitchens quickly and efficiently, ensuring a steady food supply under any conditions. This directly boosts readiness for Large Scale Combat Operations (LSCO) by enabling 92Gs to deliver nutritious meals promptly, supporting critical missions without interruption. Additionally, we conducted an Enlisted Aide Course to refine skills in personalized culinary support for senior leadership, while our TFRTC Instructor Certification Course ensures we maintain a high standard of teaching, allowing experienced instructors to pass on this expertise effectively.

The JCTD shaped lesson plans for the Advanced Leader Course (ALC) and Senior Leader Course (SLC). The new plans focus on hands-on critical tactical feeding tasks. This revised lesson plan will train students in critical field feeding mission-essential tasks for LSCO. JCTD Special Programs division led the fall Enlisted Aide selection panel, which selected 9 candidates for the Enlisted Aide program.

Command Teams joined Advanced Individual Training 92Gs at Fort Lee to support the TFRTC for a Thanksgiving meal. This engagement demonstrated that 92Gs can deliver top-quality meals under austere, tactical-edge battlefield conditions. It showcased the 92Gs' critical tactical feeding role in the Army Warfighting Concept and LSCO. Trained 92Gs are ready to win and excel in LSCO. They deliver reliable, nutritious meals on time in dispersed operations and any Future Operational Environment (FOE). TFRTC is currently being scaled across the Army. There will be a total of 15 TFRTC Army-wide by 1 OCT 2026. These will serve as the Center of Gravity (COG) to train and certify 92Gs on critical mission-essential tasks. As the quarter closes, the JCTD maintains a fast pace and strong momentum entering the 2nd Quarter. We remain committed to the continuous transformation of the Sustainment Warfighting System and are poised for another fast-paced quarter. Our priorities for the next quarter include further expanding the TFRTC Program to additional Army locations and enhancing the Victory Fresh initiative to offer even more diverse and nutritious options. By focusing on these key areas, we aim to ensure alignment with Army priorities and continue improving our operational readiness.

To learn more on our culinary warriors please read an article I published at:  
[https://www.army.mil/article/288986/culinary\\_warriors\\_a\\_new\\_era\\_of\\_battlefield\\_readiness](https://www.army.mil/article/288986/culinary_warriors_a_new_era_of_battlefield_readiness)



## MESSAGE FROM THE DEPARTMENT SERGEANTS MAJOR



### LOGISTICS TRAINING DEPARTMENT (LTD)

SGM Deneva L. Moore



The Logistics Training Department advances training modernization, strengthens Instructor excellence, and prepares Soldiers for the evolving demands of Large-Scale Combat Operations. This quarter, 92A (Automated Logistical Specialist) instructors implemented forklift familiarization into the Program of Instruction, Version 11.1, marking a significant step in aligning training with sustainment requirements. This forklift familiarization introduces Soldiers to essential material-handling equipment and builds confidence, competence, and technical expertise before they arrive at their first duty station.

Additionally, instructors now emphasize Class VIII medical materiel to ensure students grasp the unique accountability, urgency, and handling required to support medical readiness in the force. As part of a transformation initiative, the Logistics Training Department has entered the planning phase for the "SSA Next" initiative, a multi-year modernization effort to improve how Supply Support Activities operate, train, and sustain the fight by revalidating SSA core tasks, integrating modernized technology, and evaluating equipment configuration. Through these initiatives, continuous modernization, and realistic training, the LTD delivers ready combat formations capable of fighting and winning, thereby sustaining the force.

Lastly, the department sent two instructors to compete in the Quartermaster School's Instructor of the Year competition, demonstrating our continued commitment to instructor professional development. In addition to these competitions, we have implemented a comprehensive instructor development strategy that includes ongoing workshops, peer reviews, and mentorship programs. This strategy aims to enhance teaching methodologies and leadership skills, ensuring our instructors are well-equipped to train the next generation. Their participation in the competition shows the LTD upholds high standards and reinforces our dedication to developing confident, competent instructors who exemplify leadership and shape the next generation of sustainment leaders.

### RESERVE COMPONENT AFFAIRS OFFICE (RCAO)

SGM Anthony R. Galarneau



Greetings Quartermasters! FY26 is upon us and the challenges we started with, including the government furlough, highlight the importance of adaptability as we prepare for the future. Class cancellations affected students across the total force, and our training partners have been working diligently to adapt course scheduling for our ALC, SLC, and MOS Reclass students. As change occurs it is incumbent upon us as leaders to make sure that our Soldiers understand and prepare to adjust fire. Communication is key, as we cannot assume that everyone will be ready to adapt to contingency plans at the same time.

NCOs will play a vital role in communicating up and down the chain of command, and ongoing and ongoing communication provides leaders with the knowledge needed to refine the adaptations that will get our Soldiers back on track. Adaptations will continue in the second quarter of 2026 as we move forward with implementing major changes to Professional Military Education (PME). The Army Training Information System- Educate (ATIS-E) officially replaces the Blackboard online learning platform for QM courses starting this January. The RCO has been working diligently with the QM Training Development Office (TDO), T2COM, and our fifteen USAR and ARNG QM schoolhouses to ensure that the cadre is prepared to launch ATIS-E. ATIS-E will modernize synchronous (instructor-led) online education with improved technical functionality in the same way that ATIS-Learn is improving asynchronous online training.

January 2026 will also see the roll-out of NCO Competency Assessments for ALC and SLC students. T2COM has initiated a pilot program that will assess skill level 20 and 30 level Soldiers to ensure our NCOs possess the requisite level of expertise required for positions of increased responsibility. Instructors from the 94<sup>th</sup> Training Division and the U.S. Quartermaster School participated in initial testing for the competency assessments this October. The pilot Phase of NCO Competency Assessments will continue to run from January to October 2026. During this time period data on the results of the assessments will be collected and analyzed to identify policy issues and assess potential consequences for Soldier's who do not pass the assessment. The intent with each of these adaptations is to improve the processes, procedures, and technology we use to implement PME and better prepare our NCOs.



As we enter the end of first quarter of Fiscal Year 2026, the Quartermaster Enlisted Proponent Office reflects on a year of significant change and purposeful momentum across the Quartermaster Corps. FY25 brought transformational shifts in force structure, training approaches, and modernization efforts that demands reshaped how we train, develop, and employ our Soldiers. Through it all,

Building on that progress, FY26 marks a renewed commitment to strengthening our Corps through targeted initiatives focused on Soldier readiness, professional development, and leader growth while advancing the Quartermaster vision to Transform, Educate, Innovate, and Advocate to Fight, Sustain, and Win.

## Current Initiatives

### Institutionally Delivered Credentialing

The Quartermaster Enlisted Proponent Office is launching an initiative to ensure our credentialing program delivers valuable, career-relevant certifications for Soldiers. The Army COOL platform offers thousands of credentialing opportunities through individual education assistance. Your feedback will identify which certifications matter most to the Quartermaster Corps.

We are assessing the effectiveness of current credentials like the Certified Logistics Associate (CLA), Certified Logistics Technician (CLT), and Certified Petroleum Apprentice from the IDC program. We ask: Do these certifications provide real advantages in operational roles, promotions, or post-service careers?

We are also considering high-impact credentials, such as Project Management Professional (PMP) and Lean Six Sigma. These certifications could better align Quartermaster development with joint, industry, and civilian workforce standards.

Your voice is critical to this effort. We ask every Quartermaster Soldier to take part by completing our credentialing survey and providing input on which credentials best validate your skills, strengthen readiness, and enhance career progression both in and out of uniform. Together, we will shape a credentialing strategy that directly supports talent management and the future of the Quartermaster Corps.

The survey will be open from 15 January until 28 February 2026

To access the survey please right click or copy and paste: <https://forms.osi.apps.mil/r/FCKVhn3t6h?origin=lprLink>

### The 92Z Senior NCO Merger

Under this initiative, on 1 October 2026, at the E8 grade plate; MOS 92A (Automated Logistical Specialist), 92F (Petroleum Supply Specialist), and 92Y (Unit Supply Specialist) will be reclassified into MOS 92Z. This merger centralizes the duties and functions of senior noncommissioned officers under a single MOS, creating a more unified, agile, and versatile leadership structure within Career Management Field 92.

Implementation of this change will not require modifications to existing training strategies. However, it will involve a comprehensive recoding of positions and updates to the Tables of Organization and Equipment for Fiscal Year 2027. This restructuring is designed to strengthen the Army's sustainment enterprise by improving leadership integration and adaptability, ensuring logistics forces remain resilient and prepared to meet future operational demands.

There is no requirement to submit a Personnel Action Request (PAR) for the announced MOS change. In preparation for upcoming relocations (PCS moves), the Soldier Talent Profiles for some Master Sergeants and First Sergeants have already been updated to show the new MOS. The first Manning cycle where these changes will be officially assigned is Enlisted Manning Cycle (EMC) 27-01

**DA PAM 611-21 MOS Smartbook** has been updated on the G1 resources page: <https://www.army.mil/G-1#org-q-1-resources>.



# Quartermaster Enlisted Personnel Development



## Executive Dining Facility (92G)

To enhance the capabilities and talent within the four executive dining facilities, the Office of Quartermaster Commandant has collaborated with HRC, JCTD, and the dining facility agencies to refine the selection process for culinary Soldiers assigned to the National Capital Region's most prestigious dining venues: the Joint Chairman Staff, Army Executive Dining Facility, Office of the Secretary of War, and The Old Guard.

These executive dining facilities are more than just eateries; they are high-profile platforms for culinary diplomacy and hospitality, catering to distinguished guests and pivotal events. The services provided demand an exceptional level of culinary artistry and professionalism. Recognizing this, the new initiative will focus on identifying and placing service members who have demonstrated an advanced degree of culinary experience and passion for the craft.

By working hand-in-hand with HRC and JCTD, we are not just filling positions but are strategically curating teams of culinary experts who will represent the very best of military hospitality. The enhanced selection process will ensure that the Quartermaster Corps' commitment to excellence and its continuous efforts to adapt are reflected in every aspect of our culinary services, setting a new benchmark for excellence across the force.

## Fueling the Future: The 92L ASI Sparks New Opportunities for NCOs

The Quartermaster Proponent office with the support of PWED department is taking a major step to better recognize technical expertise in petroleum laboratory operations though the creation of the 92L Additional Skill Identifier (ASI). This ASI will highlight specialized skills that have long been undervalued, providing more accurate representation for promotion boards and assignment decisions.

**Phase 1 – ASI Creation** The initial phase introduces the 92L ASI for 30-level and above Soldiers already trained in lab operations. Previously, former 92Ls were coded as 92Fs, causing their advanced qualifications to blend in with the broader fuel community. The ASI fixes this by formally identifying those with laboratory expertise, giving leaders clear visibility of their advanced experience and enabling better placement into specialized roles. This recognition strengthens NCOERs, supports professional growth, and demonstrates broadening potential. This phase has a tentative completion date of 2<sup>nd</sup> Quarter FY26.

**Phase 2 – Force Structure Transformation** In the next phase, 92L will transition from an MOS to a manned ASI. All Soldiers will train first as 92Fs, then compete and qualify for the ASI after completing the lab course. This approach ensures a common baseline of skills while rewarding specialized expertise through competitive selection. The result is a more capable, recognized cadre of sustainment professionals with credentials that enhance credibility, career mobility, and promotion readiness. This phase does not have a tentative completion date as of this newsletter. We will continue to inform you of updates and changes as this phase advances.

## Communication is Key

Open and transparent communication is another top priority in FY26. I will personally engage the Corps through MS Teams and social media to share timely updates, listen to the force, and strengthen our two-way communication.

If you see me posting, I encourage you to engage. Don't hesitate to share your thoughts. Your perspective matters because it provides the ground-truth that helps us build a stronger, more ready Quartermaster Corps for the future.

Happy New Year to you and your family and let's make this year amazing for the Quartermaster Corp.

Stay ready, stay motivated, and stay Quartermaster Strong – Supporting Victory!

SGM Hill-Cooper

### Contact us:

**USARMY Ft Lee TRADOC List QM Enlisted Personnel Development**

[usarmy.lee.tradoc.list.qm-enlisted-personnel-development@army.mil](mailto:usarmy.lee.tradoc.list.qm-enlisted-personnel-development@army.mil)



# What are they saying on social media about the Quartermaster Corps.....



## What motivates you to continue serving as a Quartermaster Soldier?

Hailey Swanstrom

I like that even though as a 92Y, you are never solely tied to supply as you get to serve in many units and gain a wealth of knowledge. I've been in aviation units, a signal unit, and now an infantry unit, varying from large to small, and it's interesting to learn how different units function and to see how all of the different MOSs work together to get the mission done.

Rashad Fisher · 8w ·

As sustainers, we are the backbone of Army operations. Knowing that our work directly supports readiness, survivability, and the success of Soldiers on the ground inspires me to keep serving as a logistician.

I'm passionate about training the next generation of 92Gs to excel not just as culinarians, but as sustainers who understand the crucial role we play in the broader logistics effort. Whether establishing a CK site in the field or carrying out a large-scale meal in garrison, excellence and readiness are always our top priorities.

What keeps me motivated is knowing we're truly essential, we play a vital role in keeping Soldiers fed, fueled, and motivated to succeed. Over time, I've become more focused on the critical thinking aspects of our MOS. Trying to anticipate the 'what-ifs' and finding ways to feed troops ahead of the FLOT, even in contested environments. As mentioned in other comments, our MOS is so much more than just running a DFAC. It's about strategic planning and being adaptable in any situation.

Reply

2



"What motivates me as a 92F is the pride in being part of the MOS people often underestimate. We're seen as the underdogs, but every mission depends on what we do. I enjoy surprising soldiers from other fields when they realize how qualified, versatile, and mission-critical we are. Fuel keeps everything moving, and I take pride in being one of the soldiers who make that possible."

"SGT Michael Finley"

Deshonta Meares · 10w · · ★ Rising contributor

I enjoy it because it has opened up so many avenues for me. Plus I love cooking. Being in the c20 to twi and competing on a national tv platform. I also love teaching Soldiers and NCOs to be a better culinarian than me. Now its about to be the end of my road and I have celebrity chefs following me seeing my next move out the Army. Being a Quartermaster gave me a platform that I don't think I would have had if I did this by myself. So I love it.

Antonio Nieto

Honesty it's the fact that not every duty station is the same. Supply gives you the opportunity to view a lot of different MOS's and see how each MOS plays a part in making things happen. Also it's kinda nice being able to help people get more comfortable with supply and more confident when discussing proper supply procedures for their items they're signed for.

Alex Werthe

Recognizing your purpose. I think being a 92A you can really see the impact and results of your work and actions on the workplace. On the outside, it looks like a lot of it is computer work but it's so much deeper than that. It's supplying your battalion/brigade with the resources they need to fight and win wars and every part you process, every dispatch you send up, every engine you have to ratchet strap down all contributes to the fight. In short, recognize your purpose, invest in your career, and continue to be conscious to what's going on around you.

Ivorianna Ward ★ Rising contributor

The feeling of being needed. It's just something about "Supply"

Knowledge is power and sharing that knowledge is even more exciting. Creating leaders that know and understand their role in QM and how that role impacts Big Army as well as those under their supervision including those who are in charge of their subordinates.

*"We owe it to one another to continue taking care of each other. That responsibility does not diminish with rank, tempo, or mission—it becomes more important."*  
– SGM Kimberly Hill-Cooper



# QUARTERMASTERS LEAD THE WAY!



## ASSOCIATION OF QUARTERMASTERS

**History.** The Association of Quartermasters (AQM) was established as a Society of QM Officers in the 1920's to maintain the friendships made during W.W.I. Over the years, the organization held various names but settled on AQM in 1990. That same year, membership was opened to Warrant Officers, E-5 and above, Retirees, National Guard personnel, the United States Army Reserve personnel, and DOD civilians. In 1999, AQM was opened to all active-duty QM soldiers. Currently, there are 15 Chapters worldwide totaling more than 2,500 members.

**Purpose.** The Association of Quartermasters enhances the image and professionalism of Quartermasters worldwide by disseminating logistics related knowledge. The Association fosters esprit de corps and provides scientific, literary, educational, and professional tools for mentoring Quartermaster personnel.

**Recognition.** AQM also recognizes Quartermaster excellence by supporting incentive and award programs and scholarships.

**Scholarships.** The Colonel Alexander Davis memorial scholarship is now open to lifetime members of AQM. More details and application can be found on the website (<http://www.associationofquartermasters.org>).

### Who can Join:

- QM Officers, Warrant Officers, and Enlisted in the rank of E-1 & above.
- Department of Defense Civilians of Equal Rank
- Military Retirees
- US armed forces members interested in the advancement of defense logistics

Download/Print [Membership Application](#)

For more information: [Home - Association of Quartermasters](#)



### DISCOUNT LIFETIME RATES

41-60	\$ 200.00		
61 AND OLDER	\$ 100.00		
SFC-MSG			
PVT-SPC	2LT-CPT	CW4-CW5	
SGT-SSG	WO1-CW3	SGM-CSM	
GS 1-7	GS 8-12	GS 13-SES	
1-YR	\$ 20.00	\$ 25.00	\$ 30.00
2-YR	\$ 30.00	\$ 35.00	\$ 45.00
3-YR	\$ 40.00	\$ 50.00	\$ 60.00

Lifetime membership: \$250.00 (or 5 monthly payments of \$50.00)

### Submit. Shape. Sustain.

We are seeking future submissions that reflect how Quartermasters lead, adapt, and execute across the operational force. Whether you serve under Title 10, Title 32, or in an expeditionary environment—your story matters.

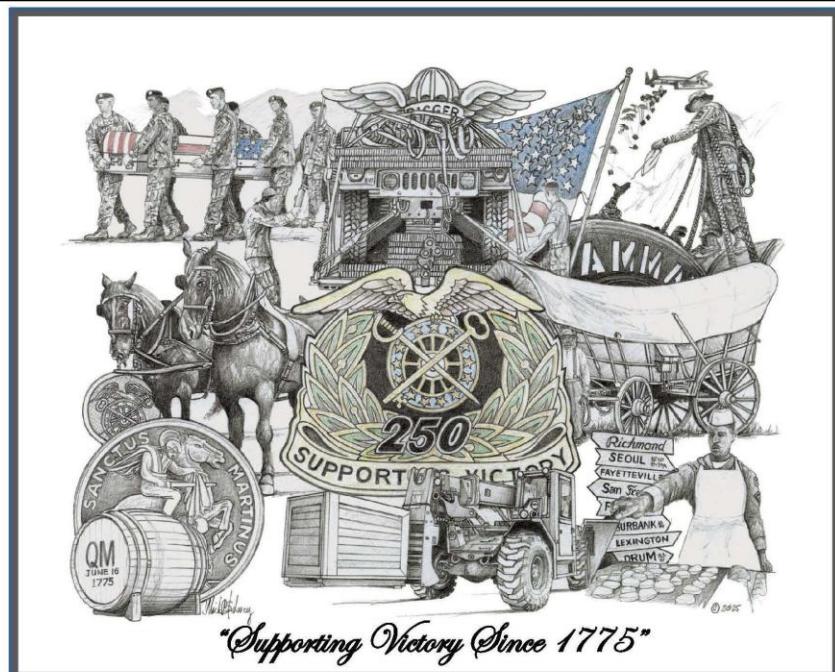
Submit to: [usarmy.lee.tradoc.list.qm-enlisted-personnel-development@army.mil](mailto:usarmy.lee.tradoc.list.qm-enlisted-personnel-development@army.mil)

Subject line: Quartermaster NCO Newsletter Submission –  
[Your Topic]

We also welcome your feedback on this issue—what resonated, what's missing, and what topics would you like to see next. Your voice helps us stay relevant and responsive to the force we serve.



# QUARTERMASTERS CELEBRATE 250 YEARS



U.S. Army Quartermaster 250th Limited-Edition Lithograph

Lithographs are printed to scale at 12.5 x 15.5". Cost is \$62.15. Please email [usarmy.lee.cac.list.qms-oqmc@army.mil](mailto:usarmy.lee.cac.list.qms-oqmc@army.mil) for further info or purchase directly using the QR Code

US Army Quartermaster 250th Limited - Edition Lithograph



Ladies and Gentlemen,

This year, we proudly celebrate the 250th Anniversary of the United States Army Quartermaster Corps—a milestone that honors the enduring legacy of service, innovation, and dedication that has sustained our Army since 1775. For two and a half centuries, Quartermasters have ensured that Soldiers are fed, clothed, supplied, and sustained wherever duty has called, from our nation's earliest battles to today's multi-domain operations.

In recognition of this historic occasion, we are offering a limited-edition lithograph designed to commemorate the Quartermaster Corps' 250 years of service to the Army and the Nation. This artwork not only pays tribute to the proud history of the Corps but also serves as a reminder of the vital role Quartermasters continue to play in ensuring readiness and operational success.

For ordering information or additional details, please use payment link below:

<https://www.paypal.com/ncp/payment/ENSRQKM3WUJYS>

For additional information please email [usarmy.lee.cac.list.qms-oqmc@army.mil](mailto:usarmy.lee.cac.list.qms-oqmc@army.mil)

or purchase directly using QR Code attached above.

Note: "PayPal fee included in the price"





# Quartermaster Warrant Officer Direct Commission



## Opportunity for Top Tier NCOs

The U.S. Army Reserve (USAR) Warrant Officer Quartermaster Branch is strengthening its leadership pipeline through a specialized Direct Commission (DC) program. This program elevates exceptional Senior Non-Commissioned Officers (NCOs) from key feeder Military Occupational Specialties (MOSs) 92A, 92F, 92G, 92L, 92R, 92W, and 92Y to the rank of Chief Warrant Officer 2 (CW2). Promotion follows the successful completion of the Warrant Officer Candidate School (WOCS) and the Warrant Officer Basic Course (WOBC), reinforcing the Quartermaster Corps' commitment to technical expertise and operational excellence in sustainment operations.

**Phase One: Qualification** USAR WO Applications processed through Army Reserves Career Group (ARCG) must meet the Quartermaster Warrant Officer prerequisites in addition to the DC specific criteria. These include:

- **Rank requirement:** Sergeant First Class (SFC) or above, with documented leadership experience in essential Knowledge, Skills, and Behaviors (KSBS) relevant to their feeder MOS.
- **Civilian Education:** Associate degree or higher from an accredited institution.
- **Military Education:** Senior-level NCO Education System course (SLC or MLC).
- **Performance:** Superior performance in key MOS assignments, substantiated by evaluations, certifications, and notable achievements.
- **COMPO:** Open to USAR. (Not open to sister-service applicants such as the Navy, Air Force, or Marines).

## Phase Two: Evaluation

Qualified applicants move on to the evaluation phase where a cross-component panel of Warrant Officers, representing COMPO 1, 2, and 3, assess their readiness for leadership against established direct commission criteria. This ensures a fair, merit-based evaluation that considers leadership potential and MOS-specific excellence.

## Phase Three: Final Approval

Applicants who receive a favorable panel recommendation are submitted for final review to the Quartermaster Commandant. Upon approval, a Determination of Eligibility is issued, confirming the candidate's qualification for early promotion to CW2 following WOBC graduation.

Through this rigorous and transparent process, the USAR Quartermaster Warrant Officer Branch continues to shape agile, technically proficient leaders equipped to drive Army modernization forward.





# Quartermaster Warrant Officer Direct Commission: Frequently Asked Questions



## Opportunity for Top Tier NCOs

### Does this apply to AGR or just TPU?

- This applies to both AGR and TPU

### Do I still have to attend Warrant Officer Candidate School?

- Yes, Warrant Officer Candidate School is a prerequisite for Warrant Officer Basic Course.

### Do I have to submit a WO packet for the WOC Selection Board?

- Yes. You must submit a WO packet, be identified as technically qualified, and direct commission qualified by QM Proponent and be selected by the WO Selection Board to attend Warrant Officer Candidate School.

### How do I apply?

- All SFC and above who apply for a USAR QM WO MOS will automatically be evaluated for Direct Commission by the QM Proponent.

### How will I be notified if I qualify?

- Applicants identified as eligible for direct commission will be notified in the same Determination of Eligibility Memorandum that notifies them that they are technically qualified for the WO MOS they applied for.

### Can any of the DC criteria be waived?

- No.

### Where can I find information about applying for WO, the administrative qualifications and/or MOS prerequisites?

- **Quartermaster Corp Website:** <https://quartermaster.army.mil/index.html>
- **USAR WO Advisor (QM):** [usarmy.lee.tradoc.mbx.qm-reserve-component-affairsoffice@army.mil](mailto:usarmy.lee.tradoc.mbx.qm-reserve-component-affairsoffice@army.mil)
- **Army Reserves Career Group (ARCG):** <https://www.usar.army.mil/ARCG/ARCGOfficer-Pre-Req/>



# QUARTERMASTER RESOURCES!



The homepage of the U.S. Army Quartermaster Corps website. The header features the U.S. Army logo and the text "U.S. ARMY QUARTERMASTER CORPS". Below the header is a banner for "The Official Website of the U.S. Army Quartermaster Corps and Quartermaster School: Fort Lee, Virginia". The main content area includes sections for "Home", "At a Glance", "Leadership", "Visitors/Newcomers", and "Contact Us". A large image of a soldier in uniform is displayed. The left sidebar contains links for "Command", "23rd Brigade", "Training Departments", "Office of the CM Commandant", "Reserve Component Office", "Crops Honors", "Communication Information", and "Useful Links". The right sidebar features social media links for Facebook and Twitter, and sections for "QUARTERMASTER CONNECT SESSIONS", "Army Sustainment Research & Development", "ASRP", "Automotive Systems Reference Guide", "CIO/G6 Help Desk", and "ISALUTE". The footer includes a "SEARCH" bar, links for "T2COM", "GASCOM", "Quartermaster", "Sustainment", "Ordnance", "SSS", and "Transportation", and a "MENU" link. The footer also features the "ATN" logo and links for "MY FAVORITES", "UNIT TRAINING MANAGEMENT", "INTERACTIVE TRAINING DOCTRINE", and "HELP DESK".

The logo for the Army Sustainment Resource Portal (ASRP) is displayed. It features the U.S. Army star logo on the left and the ASRP logo, which is a circular emblem with a yellow border containing a blue field with a white 'V' and a red field with a white 'R', with the words 'ARMY SUSTAINMENT RESOURCE PORTAL' around the border. To the right of the logo, the text 'Army Sustainment Resource Portal' is written in a large, white, sans-serif font. Below the logo, the URL <https://cascom.army.mil/asrp/> is shown in a yellow rectangular box. The background of the slide is dark blue.

**FORSCOM FY20 PRE-DEPLOYMENT TRAINING GUIDANCE**

Forces Command (FORSCOM) provides individual, leader, and collective pre-deployment training guidance for units deploying in support of combatant commands or ordered to be prepared to deploy. This guidance provides the Commanding General's intent for pre-deployment training within the commands reporting directly to FORSCOM and informs the collective efforts of the Army Service Component Commands (ASCCS) and Army National Guard (ANG).

**FY20 PRE-DEPLOYMENT TRAINING GUIDANCE**

<https://atn.army.mil/forscom-pre-deployment-training-guidance>

**GTA (19-14-003**



**RIGGER SMART BOOK**

Version 3 | October 2025

700 Army Avn. Bldg. Bldg. PRESC. 1000-1200 hrs. (EST)  
Gated access to the Rigger Smart Book is required.

**Distribution Restriction:** Approved for Public Release; distribution is unlimited

**ELECTRONIC TECHNICAL MANUALS**

- <https://qslc.army.mil/parts/fac/home>
- <https://qslc.army.mil/avionics>

**AIRMAN DELIVERY & HELICOPTER DEFENSE**

- <https://qslc.army.mil/airman-delivery>
- <https://qslc.army.mil/airman-hd>

**MAT-4M APPLICATION**

- <https://qslc.army.mil/qslc/qslc-mat4m>

**DOE FORM 1000**

- [https://www.usacdn.mil/Direction/MS/MSD0\\_1991](https://www.usacdn.mil/Direction/MS/MSD0_1991)

**JOINT AIRDROP INSTRUMENTATION, MAINTENANCE, AND AIRBORNE PERSONNEL, EQUIPMENTS, AND ACTIVITY REPORTING**

**AR 98-21/PAM 5-6**

This regulation prescribes policies and assigns responsibilities for joint notification, investigation, reporting, and submitting reports of parachutist and aircrew personnel losses and injuries. It standardizes joint airdrop inspections, responsibilities, and reporting. It prescribes policies and assigns responsibilities and duties of the Joint Airdrop Inspector (JAI) and the Joint Airdrop Inspector (JAI) (DOD) components engaged in pre-manned airdrop (DM) operations.

**ARMED PARACHUTE RECOVERY, AND AIRCRAFT PERSONNEL ESCAPE SYSTEMS**

**AR 750-32**

Within DoD, the Army has primary responsibility for the development and maintenance, procurement, installation, and use of armed parachutes. This regulation prescribes policies and assigns responsibilities to support the use of armed parachutes. It also prescribes policies for safety, training, and maintenance of armed parachutes, deployment and deployment of arming, parachute recovery, cargo, and personnel recovery systems.

**AERIAL DELIVERY**

This publication provides detailed aerial delivery descriptions serial delivery methods and options; describes responsibilities and assignments; identifies roles and responsibilities in the conduct of aerial delivery. The intent is to provide the reader with an understanding of the various aerial delivery techniques of aerial delivery.

**STATIC LINE PARACHUTING TECHNIQUES & TRAINING**

**TC 31-21-220**

Provides an Department of Defense Airborne personnel with techniques and training required to conduct static line airborne. This Training Circular contains the basic information required for static line parachutists to successfully conduct static line operations. It is designed to standardize procedures and training for static line parachutists in their duties and responsibilities in Airborne Operations.

**MINIMUM JUMP ALTITUDES**

**AR 750-32**

Provides an Department of Defense Airborne personnel with techniques and training required to conduct static line airborne. This Training Circular contains the basic information required for static line parachutists to successfully conduct static line operations. It is designed to standardize procedures and training for static line parachutists in their duties and responsibilities in Airborne Operations.

**DROP ZONE, LANDING ZONE, AND HELICOPTER LANDING ZONE OPERATIONS**

**AR 19-21-220**

Provides guidance for operations for Drop Zone (DZ) and Landing Zone (LZ) operations, and directs DZ, LZ, and LZ operations. It prescribes policies and standard procedures and processes. (VIRL, GMCS, DZ, S2Z)

**PROVIDED GUIDANCE FOR THE FOLLOWING:**

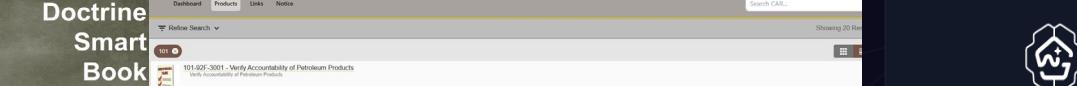
- Drop Zone (DZ) Operations**
- Landing Zone (LZ) Operations**
- Helicopter Landing Zone (HLZ) Operations**

**COMMON ARMY AIRBORNE STANDARD OPERATING PROCEDURE (CASSOP) & THE ARMY AIRBORNE BOARD'S (AAB) CASSOP**

The Common Army Airborne Standard Operating Procedure (CASSOP) is the Army Airborne Board's (AAB) standard operating procedure for the Army Airborne Force (CAF) with common procedures for training, maintenance, and operations of the Army Airborne operations. This document is intended to provide the CAF with a common standard for the Army Airborne commanders latitude to accomplish their missions.

**# JUMPERS PER AIRCRAFT**

[https://rdl.train.army.mil/catalog-ls/wsg/view/100\\_ATSC%518F3454-1B32-4A16-A443-755274D0CA93-1610557862171/GTA09\\_14\\_003w3c.pdf](https://rdl.train.army.mil/catalog-ls/wsg/view/100_ATSC%518F3454-1B32-4A16-A443-755274D0CA93-1610557862171/GTA09_14_003w3c.pdf)



The screenshot shows the Army Training Help Desk website with a search bar containing 'Smart Book'. The results list several items, each with a thumbnail, title, and a 'View Details' button. The titles include '101-025-3001 - Verify Accountability of Petroleum Products', 'GTA 09-14-003 - Roger Smart Book with change 3', '101-507-101 - PETROLEUM SUPPLY SPECIALIST', '101-000-0001 - Operate the Very Small Aperture Terminal (VSAT)', and '101-927-3000 - Develop a Quality Surveillance Program'. Each result has a 'View Details' button and a '17 views' or '100 views' indicator.

**G-1** <https://www.army.mil/G-1#org-g-1-resources>  
U.S. Army G-1 | Personnel

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X 

<https://public.tog.army.mil/tog/#/bomc>

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